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1997

ANDOVER
1997

TOWN CALENDAR

OFFICE HOURS

Town Clerk/Tax Collector

Tuesdays, 10:00 a.m. to 1:00 p.m.
Wednesdays, 6:30 p.m. to 8:30 p.m.
Thursdays, 10:00 a.m. to 1:00 p.m.
Saturdays, 9:00 a.m. to 12:00 noon

Selectmen's Office

Monday-Friday, 8:30 a.m. to 1:00 p.m.; Afternoons By Appointment

Building Inspector

Thursdays, 7:00 to 8:00 p.m.

TOWN & SCHOOL DISTRICT 1998 MEETINGS

School - 1:00 p.m., Saturday, March 7
Town - 7:30 p.m., Tuesday, March 10
Polls open for Town & School Elections - March 10, 1:00 to 9:00 p.m.
PHELPS AUDITORIUM AT THE ELEMENTARY/MIDDLE SCHOOL

BOARD AND COMMITTEE MEETINGS

All meetings at Town Office unless otherwise noted
(Appointments necessary for all meetings - 735-5332)

Selectmen:
1st & 3rd Mondays, 7:00 p.m.

Conservation Commission:
2nd Wednesday, 8:00 p.m.

Cemetery Trustees:
3rd Tuesday, 7:30 p.m.

Planning Board:
2nd & 4th Tuesdays, 7:00 p.m.

Cable TV Committee:
3rd Monday, 7:30 p.m.

Recycling Committee:
2nd & 4th Tuesdays,
Sept - June, 7:30 p.m.

LIBRARY HOURS

Andover:
Mondays, 6:30 to 8:30 p.m.
Wednesdays, 9:00 a.m. to noon &
6:30 to 8:30 p.m.
Thursdays, 12:30 to 4:30 p.m.

Bachelder:
Tuesdays, 1:30 to 5:00 p.m. &
6:30 to 8:30 p.m.
Thursdays, 6:30 to 8:30 p.m.
Fridays, 1:30 to 5:00 p.m.

Front cover drawing by
Meadow Hartwell grade 10

TABLE OF CONTENTS

Town Officers, Boards & Committees 2
Selectmen's Report 5
Warrant - 1998 11
Budget - 1998 14
Town Meeting Minutes - 1997 18

Tax & Financial Information:

- Inventory Summary & Tax Rate Information 24
- Treasurer's Report 25
- Town Clerk's Report 25
- Tax Collector's Report 26
- Tax Sale Summary 27
- Schedule of Town Property 28
- Trustees of Trust Funds 29
- Auditor's Report 30

Reports:

- Building Inspector 35
- Cable Committee 36
- Cemetery Trustees 37
- Conservation Commission 38
- Dog Officer 41
- Forest Fire Warden 42
- Fourth of July Committee 42
- Kearsarge Area Council on Aging 44
- Lake Sunapee Region Visiting Nurse Association 45
- Library Friends 46
- Library Trustees 47
- Planning Board 51
- Police Chief 52
- Recreation Committee 53
- Recycling Committee 55
- Rescue Squad 56
- Road Agent 58
- Zoning Board of Adjustment 59

Andover Village District 61
Andover Fire District No. 1 64
East Andover Fire Precinct 69

ANDOVER SCHOOL DISTRICT

School Directory 75
Enrollment/Perfect Attendance/Graduates/Honor Roll 76
School Board's Report 78
Superintendent's Report 80
Warrants - 1998 ..... 82 & 86
Budget - 1998 83
Treasurer's Report 87
Summary of Salaries 87
Auditor's Report 88
School District Meeting Minutes - 1997 98

Vital Statistics 102

ANDOVER, NEW HAMPSHIRE

LEGISLATIVE REPRESENTATIVES

Elected at 1996 Biennial Fall Election

Senator Jim Rubens
PO Box 365
Etna, NH 03750
1-800-947-8267

Rep. William E. Leber
97 Salisbury Highway
Andover, NH 03216
735-5144

Rep. Earle W. Chandler
PO Box 138
Wilmot, NH 03287
526-6686

TOWN OFFICERS

Elected at March Town Meeting

MODERATOR: Edward C. Becker '98

SELECTMEN

Peter Zak	Term Expires 1998
William Keyser, Chair	Term Expires 1999
Roger B. Godwin	Term Expires 2000

TOWN ADMINISTRATOR*: Mark Stetson

ROAD AGENT

John Jurta, III — Term Expires 1998

POLICE DEPARTMENT*
Glenn Laramie, Chief
Seldon "Don" Nason
Rachel Robitaille
Douglas Trottier

DOG OFFICER*
Diana W. Ganley

BUILDING INSPECTOR*
Edward A. Barton

CIVIL DEFENSE DIRECTOR*
John E. Williams

BOARD OF HEALTH
Board of Selectmen

OVERSEER OF THE POOR
Board of Selectmen

SUPERVISORS OF CHECKLIST

John W. Whitcomb	Term Expires 1998
Irene H. Jewett	Term Expires 2002
Arthur C. Urie	Term Expires 2003

TREASURER

Ann W. Clark — Term Expires 1998

TOWN CLERK & TAX COLLECTOR

Lorraine Locke	Terms Expire 1998

DEPUTY TOWN CLERK & TAX COLLECTOR: Sharon Mickle
(Appointed by Town Clerk/Tax Collector)

BUDGET COMMITTEE

Dennis Fenton	Term Expires 1998
Jeffrey Newcomb	Term Expires 1998
Wallace Scott	Term Expires 1998
William Bardsley	Term Expires 1999
Edwin Hiller, Chair	Term Expires 1999
Charles McCrave	Ex Officio
William Keyser	Ex Officio
Toby Locke	Ex Officio

LIBRARY TRUSTEES

Sandra Graves	Term Expires 1998
Kennard Smith	Term Expires 1998
Alice Perry	Term Expires 2000
Mary Sell	Term Expires 2000

TRUSTEES OF TRUST FUNDS

Myron Sanderson	Term Expires 1998
Patricia Cutter	Term Expires 1999
Linda Perry	Term Expires 2000

PLANNING BOARD*

Fritz Hunting, Chair	Term Expires 1998
Laurie Dunlop	Term Expires 1999
R. Leigh Morse	Term Expires 1999
Kevin Sleeper	Term Expires 1999
Jacquie Colburn	Term Expires 2000
Stacey Platte-Viandier	Term Expires 2000
Laurie Brownell	Alternate
Edwin Hiller	Alternate
Christopher Norris	Alternate
Peter Zak	Ex Officio

ZONING BOARD OF ADJUSTMENT*

Patricia Cutter, Chair	Term Expires 1998
Charles McCrave	Term Expires 1998
Susan Schnare	Term Expires 1998
James Delaney, Sr.	Term Expires 1999
Roger Emerson	Term Expires 2000
Paul Fopiano	Alternate

CONSERVATION COMMISSION*

Gerald Hersey, Chair	Term Expires 1998
Leonard Caron	Term Expires 1999
Tina Cotton	Term Expires 1999
Linford Stiles, II	Term Expires 1999
Steve Darling	Term Expires 2000
Peter Zak	Term Expires 2000
Derek Mansell	Alternate

RECYCLING COMMITTEE*

Nelson Lebo

Kenneth Tripp, Chair

CABLE TELEVISION ADVISORY COMMITTEE*

Tina Cotton
Richard Holzer
Leo McCabe, Chair
Jane Slayton, Ex Officio

Heather Makechnie
Lee Carvalho, Ex Officio
Roger Godwin, Ex Officio

CEMETERY TRUSTEES

Susan Schnare	Term Expires 1998
John Graves	Term Expires 1998
Patricia Cutter	Term Expires 1999

RECREATION COMMITTEE*

Howard George, Chair	Term Expires 1998
Patricia Maneely	Term Expires 1998
Sheree Miller	Term Expires 1998
Karl Johnson	Term Expires 1999
James Delaney, Sr.	Term Expires 2000
Andy Kaulbach	Term Expires 2000
William Zimmerman	Term Expires 2000

FOREST FIRE WARDEN

(Appointed by State Forester)
Charles R. Severance (735-5735)
Deputy Wardens

Rene Lefebvre (934-2197)
John Thompson (735-6443)

John McDonald (735-5623)
Jack Williams (735-5793)

AUDITORS*

Plodzik & Sanderson
(* - Appointed by Board of Selectmen)

SELECTMEN'S REPORT

Small-town life in New Hampshire would not be what it is, nor would our lives be as richly dimensioned, were it not for the tireless efforts of volunteers in charities, in civic help for our citizens, and in local government. Our firefighters and emergency medical technicians train often to update their skills, always ready even at great risk to themselves to roll their equipment to emergencies, parents help out at our elementary/ middle school in classroom work and on the sports fields, our service clubs aid the town as a whole and many of our less fortunate neighbors in particular with everything from a low-cost clothing exchange to post-secondary education scholarships, and many generously give their time and talents to local boards and committees. We are honored to be associated with them. This is our town, all of us, and we owe it what we can contribute to make it the best community it can be.

POLICE DEPARTMENT:

The 1997 town meeting authorized Andover's first full-time police officer, and after careful search by Chief Glenn Laramie generously assisted by Chiefs Boyd of Franklin and Dupuis of Hill, the selectmen chose Officer Seldon ('Don') Nason from a slate of good candidates. Given the importance of the event, Officer Nason was sworn to duty in September by board of selectmen chairman Bill Keyser in a ceremony broadcast by the town's own Channel 7 following a recapitulation by Keyser of the Andover Police Department's history and a statement by Chief Laramie of the department's goals and policing philosophy. Working changing shifts and carrying the burden of prosecuting Andover's criminal cases in Franklin District Court, Officer Nason has performed up to the selectmen's expectations. With part-time Chief Laramie and Officers Rachel Robitaille and Douglas Trottier, the department has been responsive to a steeply rising demand for police services which went from 445 calls in 1996 to over 1000 calls in 1997, in addition to those made directly to (and responded to by) the state police. Plainly the social problems evident in the larger society around us are finding their way to our community, and as plainly we owe a debt of gratitude to these officers for the protective 'thin blue line' that they are.

Police must get to the scene of the emergency and our cruiser now has logged over 100,000 miles with almost as much time again on its engine. The Department has kept it running but it is no longer reliable. A fully equipped new unit, purchased through the state police's annual bidding program, will cost $23,000, and the present cruiser can be kept as occasional back-up for those times when the new car is being serviced. Of that $23,000, $15,000 in past savings plus an accumulated almost $1,000 in interest is already in a reserve account and the needed balance of $7,000 is included in this year's Warrant Article 3.

Our police must also have a place to work, and the space in the former construction shed given to the town by the school is now sadly inadequate. We are closely following the Andover Fire District's developing plans for a larger facility and will be discussing with the District the incorporation of police department offices in a unified protective services building.

HIGHWAYS AND BRIDGES:

The winter of 1997-98, with our first snow in mid-November, will not only be memorable for us all but to date has cost substantially more than budgeted, which may lead to shortfalls. We believe it would be wise to establish a separate 'savings account' and make regular annual deposits to it through the budget in order to have a safety margin to meet weather emergencies, and we hope that the town will in future approve the establishment and funding of such an account. After the end of the calendar year we suffered considerably from the January ice storm and in 1998 we will be seeking federal disaster funds to help to finance the clean-up.

Andover's roads and bridges are its largest single investment and its most valuable assets. Like many other assets, they require maintenance and occasional rebuilding. With much of the work on our bridges done or being taken in hand, your selectmen have been reviewing the town's needs for a comprehensive road and bridge maintenance and operation program, discussed after the report below on immediate past and future work.

This year about 3,200 feet of Dyer's Crossing Road received the main repaving effort, with reclamation and recycling of its asphalt surface (i.e., grinding it and laying it back in place as a sub-course) for both economy's sake and engineering efficiency. 2,850 feet of Emery Road were reclaimed and will receive a surface coat of asphalt this summer. We also made substantial repairs to Last Street and the bridge over the stream there, enabling safer access for that homeowner.

This year, in addition to the paving on Emery Road, we propose to reclaim and resurface Flaghole Road from where we left off two years ago near the microwave tower at the top of the hill to the Franklin Town Line.

We have learned that larger paving contracts are cheaper on a per-foot basis, so this year we propose to put the balance of the projects funds, $61,000, in a capital reserve account and add additional funds to that account in 1999 so that in the summer of 1999 we can address more economically the paving of Lawrence Street from Route 11 to its end, and Bradley Lake Road from Lawrence Street to the Camp Marlyn gate. Accordingly, we recommend and request your favorable vote on Warrant Article 7.

The new Cilleyville Road bridge, expensively engineered to current liability requirements, is now in service at an aggregate cost of $481,894, of which Andover's share was $96,379, or 20 per cent, while the state paid $385,515. Three more, those over the railway at Lawrence Street, Maple Street, and Valley Road, belong to the state and will be modified and/or repaired at the state's expense before being turned over to the town, it being the state's purpose to keep the railway right-of-way clear for recreational uses while still divesting itself of ownership of bridges along the route.

A fifth bridge, that on Route 11 at its junction with Schoolbus Road, is scheduled to be removed in 1998 and Route 11 relocated roughly along the present Schoolbus Road to about where Plains Road currently meets Route 11, with that rail

overpass being removed as well. That work should begin in the late spring or early summer. We anticipate that one consequence will be a greater inclination of through trucks to try to use Plains Road as a short cut to Route 4, and our police department will be paying close attention to that problem since we think the dense population of that area makes it wholly inappropriate for more traffic than solely local.

During 1997 the state advised us to close the Cilleyville covered bridge (also known as Bog Bridge) even to pedestrian traffic in order to avoid liability for injuries which might be sustained due to its increasingly decrepit condition. Repair estimates to save that bridge, if only for pedestrian traffic purposes and because it is a part of our heritage, range from $90,000 to $250,000. A group of concerned citizens has formed, under the aegis of the board of selectmen, to look into repair alternatives, costs, and funding possibilities, and we are grateful for their concern. That group may be contacted through Town Hall and would welcome additional members to share the work and maximize the returns.

Mid-1997 saw the resignation of road agent J. Dale McLeod due to other business responsibilities. After careful search the selectmen appointed John Jurta III to fill the balance of the term, in view of his long expertise and existing inventory of road equipment, and we are pleased to express here our appreciation to Mr. Jurta for his stepping in to cope with the town's road needs. These events do, though, emphasize once again the need for Andover to control its own destiny where its roads are concerned.

At a quarter-million dollars a year and more, road and bridge maintenance demand the closest and most qualified supervision Town Hall can give. As other New Hampshire towns have learned — and four out of every five now appoint their road agents rather than electing them — that means that the old elected road agent system is no longer appropriate. That is a conclusion endorsed by those who know the system best here, Andover's past and present road agents and selectmen. We recommend in Warrant Article 11 your vote to change the system to an appointive one effective in the year 2000 for the following reasons:

Expertise: The days are long gone when a little experience in hacking out a fairly smooth and deforested path was a sufficient qualification for a road agent. Road construction and road maintenance are simply applied science and a road manager must be familiar with a great many things which are essentially 'scientific' in nature. Only a qualified road manager, with time for periodic training, will have that familiarity. Since expertise is basic to good planning and good planning is basic to effective and economical road construction and maintenance, it only makes sense to prepare to install such expertise in the job and to do so in a way in which it is constantly available and constantly being updated. That means a full-time road agent, one whose attention is not diverted by competing marketing, financial, manpower and general business management obligations.

Economy: Road maintenance is constantly evolving, constantly being updated, and a municipal road department must stay current with changing standards and practices. This is particularly so since progress in this field as in

most is marked by cheaper and better ways of doing things, whether that is repaving a road, choosing and installing a culvert, or finding an external chemical treatment which will significantly lengthen the service life of a bridge. Only an appointed road agent, responsible to senior town management, will have the time and access to acquire and maintain such knowledge — and having it will make the town's investment in materials, equipment, and manpower far more cost effective than it would be if the simple emphasis was on saving an immediate buck in every choice being made.

Availability: When the town needs something done with its roads or bridges, it generally needs it done in short order. That is impossible to guarantee with an elective road agent who relies on 'outside,' private-sector business for the profitable part of his work. While Andover has been fortunate in having the abilities and dedication of its road agents, we can't count on being as lucky in the future as we have been in the past. Town work is less profitable and tends to come last. Town work also tends to be lower paid and in times of a healthy economy, like the present, it is hard and sometimes impossible to find qualified workers on what amounts to a part-time basis. But the town deserves better than that. The only way it can guarantee 'better' is to employ the talent directly.

Dedication and technical knowledge: Routine replacements and customary preventive maintenance immensely lengthen the productive life of machinery, but someone else's machinery will get short shrift. When it is your own, you are far more careful to treat it right, since it keeps you going. The same applies to the town's equipment, which equally requires the development of experience and expertise in that kind of machine to do it right.

Cost: We already pay for the time of the road agent and the people he employs, directly and through inclusion in the hourly cost of machines we rent. Our present budget contains about $53,000 for labor of all kinds. Other New Hampshire towns with populations between 1,000 and 3,000 pay their road managers from about $26,000 to $38,000, with an average of $31,000. Consequently it appears that overall the cost of a directly hired road manager will not be appreciably higher than what we are already paying and that the town will realize savings and other economies which will more than repay and justify any small difference that exists.

It may be objected, as it often is, that a hired road agent will nonetheless somehow be more expensive. But measured against the potential short-term and long-range savings from doing things better, we are just fooling ourselves, focusing on the wrappers and not on the contents and, ironically, costing ourselves more money rather than less by staying with a system which eighty percent of the towns in New Hampshire have abandoned. We strongly and sincerely urge your favorable vote on this Article.

We also note that with a constant increase in the delivered cost of winter sand, it would be very beneficial to the town to own its own supply and we will be attempting to locate such a supply in the coming year. Prudent management also dictates that we

keep our equipment under cover, where a pole barn would be very helpful, and that we keep our winter salt supply under cover so that it doesn't freeze and so become useless to us. We expect to propose measures accordingly in next year's budget.

BRADLEY LAKE ROAD:

Several owners on the south side of Bradley Lake Dam have brought a suit in superior court asking that Bradley Lake Road be maintained on a year-round basis, that is, that the town plow that road in winter to its end close to where Bradley Brook enters the lake, so that all owners there can have year-round access to their property.

In 1959 that road was designated 'Summer Maintenance Only' from about the location of the town water supply inlet to the head of the lake. In 1975 and 1990 the town voted against petitions from some property owners there to plow the road beyond the Camp Marlyn entrance. Presently four residences beyond the dam are occupied on a full-time basis and other owners visit during the hunting and winter sports seasons, though still other owners have voiced their intentions not to use their places during the winter.

We are concerned on the one hand that providing year-round access might encourage further year-round occupancy, with possible student and financial impact on the school budget; that septic fields on small lots might be overstressed with resulting hazards to health; that better access would enable property crimes; and that changing the classification of this road would encourage owners of property on other "summer maintenance only" roads in town to ask for a reclassification of those roads as well. On the other hand, we are concerned that a court might order the year-round maintenance of the entire road, at a very high cost to improve the southern half of the road to acceptable year-round standards and increasing the chances of attempts to develop the other side of the lake, further jeopardizing the town water supply.

TAXATION:

Under new state legislation, gravel pits will be taxed differently in the future, on the amount of gravel removed in a taxable year, rather than past practice which effectively taxed such pits year after year on the value of gravel still in the ground. Any owner of an active pit who has questions on this new approach should address them to Town Hall.

Six years after our town-wide appraisal and well into the region's economic recovery we note that certain classes of land, principally those located on our lakes, have become significantly more valuable relative to other property in town than they were in the past. We will be using the services of the former appraisal company to adjust this inequity in the near future.

OTHER MAJOR WARRANT ARTICLE RECOMMENDATIONS:

Article 2: This article urges you to abolish zoning in the town. We believe that an absence of zoning would lead to (1) lower property values, (2) higher tax rates and

taxes in general, (3) the general trashing of the community through creation of the ability to locate any use whatever on any parcel of land whatever, ranging from residential to any kind of commercial and industrial to junk yards, and (4) the slow but steady loss of local jobs and the inability to create new ones. We recommend without reservation that you vote against this article.

Article 6: That you approve establishing a highway maintenance equipment capital reserve fund, with an initial appropriation of $10,000. Among other things our road grader, purchased in 1989 at a cost of $85,000, is now nine years through its estimated life of 15 to 20 years and a grader of exactly the same model now costs $185,000, with further rises in prospect.

Article 10: That you approve raising elderly exemptions from local property tax in the amounts described, principally to account for inflation and restore several recipients to the exemptions they held previously but from which they are now disqualified.

Service to the Town during the last year has been, as always, a challenge and a pleasure.

Respectfully submitted,
William Keyser
Peter Zak
Roger B. Godwin

Toni Wilcox, Grade 5

TOWN OF ANDOVER
1998 WARRANT
State of New Hampshire

The polls for the election of officials and for questions on the official ballot will be open from 1:00 p.m. to 9:00 p.m. The business meeting will start at 7:30 p.m.

To the inhabitants of the Town of Andover, County of Merrimack, State of New Hampshire, qualified to vote in town affairs:

You are hereby notified to meet at the Phelps Auditorium in the Andover Elementary/Middle School on Tuesday, March 10, 1998 to act upon the following subjects:

ARTICLE 1: To choose the necessary officers for the ensuing year.

ARTICLE 2: To see if the town will vote to repeal its Zoning Ordinance, effective immediately. (This article submitted by petition.) (The planning board unanimously recommends defeat of this article.) (Official ballot vote required.)

The business meeting to consider the following articles will start at 7:30 p.m.

ARTICLE 3: To see if the town will vote to raise and appropriate the sum of $23,000 for the purchase of a new police cruiser and to authorize the withdrawal of the total remaining balance of approximately $16,000 from the capital reserve fund previously established for this purpose. The balance of approximately $7,000 to come from general taxation. (Recommended by the selectmen and by the budget committee.)

ARTICLE 4: To see if the town will vote to raise and appropriate the additional sum of $7,000 to be added to the cable TV line in the 1998 proposed budget. The said additional sum to be expended if and only to the extent that there is a matching revenue received to offset the expenditure. The intent of this article is to allow the cable committee to spend whatever revenue they receive and no more. (Recommended by the selectmen and by the budget committee.)

ARTICLE 5: To see if the town will vote to establish a capital reserve fund under the provisions of RSA 35:1 for the purpose of renovating the Andover Library and to raise and appropriate the sum of $500 to be placed in this fund and to designate the selectmen as agents to expend. (Recommended by the selectmen and by the budget committee.)

ARTICLE 6: To see if the town will vote to establish a capital reserve fund under the provisions of RSA 35:1 for the purpose of purchasing highway maintenance equipment and to raise and appropriate the sum of $10,000 to be placed in this fund. (Recommended by the selectmen and by the budget committee.)

ARTICLE 7: To see if the town will vote to raise and appropriate the sum of $61,000 to reclaim and resurface portions of Bradley Lake Road and Lawrence Street. This will be a non-lapsing account per RSA 32:3, VI and will not lapse until those roads are reclaimed and resurfaced or in three years, whichever is less. (Recommended by the selectmen and by the budget committee.)

ARTICLE 8: To see if the town will vote to accept the budget as presented by the budget committee and to raise and appropriate such sums as may be necessary for the budget.

ARTICLE 9: To see if the town will vote to reclassify Bradley Lake Road from "Class V - Summer Maintenance Only" to "Class V" from its present termination point of year-round maintenance at approximately the entry way to Camp Marlyn to its end at the head of the lake, approximately 1.25 miles.

ARTICLE 10: Shall we modify the elderly exemptions from property tax in the Town of Andover, based on assessed value, for qualified taxpayers, to be as follows: for a person 65 years of age up to 75 years, $10,000; for a person 75 years of age up to 80 years, $20,000; for a person 80 years of age or older, $25,000. To qualify, the person must have been a New Hampshire resident for at least five years, own the real estate individually or jointly, or if the real estate is owned by such person's spouse, they must have been married for at least five years. In addition, the taxpayer must have a net income of not more than $18,000 or; if married, a combined net income of less than $28,000; and own net assets not in excess of $50,000, excluding the value of the person's residence. (Ballot vote required.)

ARTICLE 11: To see if the town will vote, under the provisions of RSA 231:62, to terminate the system under which it chooses its road agent by election by ballot and to authorize the selectmen to appoint the road agent, which person may also have charge of other town properties. If approved, this article will take effect on March 22, 2000. (Recommended by the selectmen.)

ARTICLE 12: To see if the town will vote to designate Valley Road, from its junction with Franklin Highway (Route 11) northerly to the point where it becomes a Class VI road near the residence of the Viandiers, as a Scenic Road under the provisions of RSA 231:157 & 158, for the purposes of protection and enhancing the scenic beauty of the Town of Andover. (This article submitted by petition.)

ARTICLE 13: To see if the town will vote to designate Tucker Mountain Road, from its junction with Maple Street northerly to the point where it becomes a Class VI road near the residence of the Rochons, as a Scenic Road under the provisions of RSA 231:157 & 158, for the purpose of protection and enhancing the scenic beauty of the Town of Andover. (This article submitted by petition.)

ARTICLE 14: To see if the town will vote, under the provisions of RSA 80:80-III, to authorize the selectmen to sell to the only connecting abutter a 0.09 acre lot containing the "big rock" on the east side of Depot Street. The property was acquired by tax deed in 1997.

ARTICLE 15: To see if the town will vote, with the passage of this article, to resolve to publicly express its outrage and dismay at the State of New Hampshire, the Governor, the Governor's Council, and the New Hampshire Department of Resources and Economic Development (DRED) for the lack of due process and notice for the erection of a 180 foot tower at the summit of Mount Kearsarge; the disregard for the scenic and aesthetic values consistent with the use of public park land; and the selling of public resources for the commercial use under the guise of police and public safety, and the betrayal of the public trust. (This article submitted by petition.)

ARTICLE 16: To see if the town will vote to accept the provisions of RSA 202-A, 4-d, authorizing the library trustees to accept gifts of personal property, other than money, which may be offered to the library for any public purpose, provided, however, that no acceptance of personal property by the library trustees shall be deemed to bind the town or the library trustees to raise, appropriate or expend any public funds for the operation, maintenance or replacement of such personal property.

ARTICLE 17: To see if the town will vote to authorize the selectmen to accept, on behalf of the town, gifts, legacies and devises made to the town in trust for any public purpose, as permitted by RSA 31:19.

ARTICLE 18: To transact any other business that may legally come before this meeting.

Given under our hands and seal, the 5th day of February, 1998.

BOARD OF SELECTMEN:

William Keyser, Chair
Peter P. Zak
Roger B. Godwin

Scott Russell, Grade 4

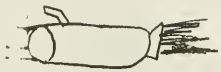
1998 PROPOSED BUDGET

Purposes of Appropriation (RSA 31:4)	Appropriations 1997	Expenditures 1997	Selectmen's Budget 1998	Budget Committee's 1998
General Government				
Town Officers' Salaries				
Selectmen	$4,500	$4,500	$4,500	$4,500
Building Inspector	2,500	2,725	3,000	3,000
Moderator	100	63	250	250
Town Clerk	800	800	950	950
Deputy Town Clerk	400	138	400	400
Town Clerk Fees	6,000	5,556	6,000	6,000
Treasurer	1,500	1,500	1,800	1,800
Tax Collector (& Fees)	8,600	6,572	8,600	8,600
	$24,400	$21,854	$25,500	$25,500
Town Officers' Expenses				
Town Administrator Salary	$27,825	$27,769	$27,500	$27,500
Town Administrator Benefits*			4,318	4,318
Secretary/Bookkeeper	10,000	9,586	10,260	10,260
Expense, Supplies & Equipment	6,000	9,230	6,500	6,500
FICA for all Employees**	13,349	7,782	8,500	8,500
Worker's Comp & U.C. Ins.**		12,775	13,000	13,000
Postage	2,000	2,255	2,300	2,300
Town Report	3,200	3,261	3,300	3,300
NHMA Dues	809	808	845	845
Elections & Registration	900	830	1,800	1,800
Registry of Deeds	1,200	965	1,200	1,200
Reappraisal of Property	2,500	1,923	2,500	2,500
Tax Map Revisions	0	0	1,200	1,200
Audit	5,200	5,200	5,460	5,460
Conference Fees	1,200	1,237	1,200	1,200
Mileage	600	317	600	600
Cable TV (see Article 4)	24,810	4,491	3,000	3,000
	$99,593	$88,429	$93,483	$93,483
Town Office/Library Building				
Utilities	$2,400	$2,970	$3,050	$3,050
Telephone	1,800	1,784	1,800	1,800
Repairs, Maint & Supplies	4,000	695	7,500	7,500
	$8,200	$5,449	$12,350	$12,350
Planning & Zoning	$4,200	$5,504	$6,000	$6,000
Property & Liability Insurance**	$37,109	$29,447	$18,300	$18,300
Cemeteries	$12,000	$10,609	$11,000	$11,000
Legal Expenses	$10,000	$10,070	$15,000	$15,000

Public Safety				
Police				
Labor (Part-time)	$16,100	$14,185	$17,000	$17,000
Labor (Full-time)	20,800	9,756	25,000	25,000
Benefits* (Full-time officer)			3,635	3,635
Extra Detail Labor	1,200	773	1,200	1,200
Training	1,200	545	1,200	1,200
4th of July	1,200	990	1,200	1,200
Office Expenses	3,200	3,486	3,500	3,500
Telephone	2,600	4,181	3,000	3,000
Dispatch	6,591	6,600	6,600	6,600
Electric	750	485	1,000	1,000
Uniforms	1,000	1,048	1,000	1,000
Equipment	2,500	1,213	2,500	2,500
Cruiser Expenses	3,000	3,075	3,500	3,500
Forest Fires	1,000	459	500	500
	$61,141	$46,796	$70,835	$70,835
Highways & Bridges				
Maintenance				
Summer Labor	$14,175	$8,921	$14,200	$14,200
Summer Equipment Rental	25,000	16,979	25,000	25,000
Summer Materials & Misc.	36,000	38,198	40,000	40,000
Winter Labor	10,000	8,810	10,000	10,000
Winter Equipment Rental	54,000	63,014	60,000	60,000
Winter Materials & Misc.	14,000	27,452	26,000	26,000
Bridges	6,000	4,505	6,000	6,000
Projects	59,000	58,877	49,000	49,000
Bridge Appropriation	43,000	45,379	0	0
Street Signs	500	27	500	500
Street Lights	5,800	5,879	7,250	7,250
DOT Drug Testing	200	41	500	500
	$267,675	$278,082	$238,450	$238,450
Solid Waste Disposal				
Transfer Station				
Labor	$18,500	$14,607	$18,500	$18,500
Operating Expenses	6,000	5,126	8,000	8,000
Trucking to Penacook	16,000	16,000	16,500	16,500
Tipping Fees at Penacook	39,000	33,307	40,000	40,000
Metal Container Rent & Pickup	1,500	417	1,500	1,500
Capital Outlay	2,000	79	2,500	2,500
Construction Debris Disposal	6,000	6,698	6,000	6,000
Hazardous Waste Day	0	0	0	0
Recycling Committee Expenses	400	0	200	200
Old Landfill Groundwater Tests	446	418	783	783
	$89,846	$76,652	$93,983	$93,983

Health & Welfare				
Animal Control	$2,500	$2,087	$2,500	$2,500
Community Action Program	1,690	1,690	1,690	1,690
Council on Aging	1,000	1,000	1,000	1,000
General Assistance	9,000	1,034	9,000	9,000
Visiting Nurse Association	4,757	4,757	4,898	4,898
Water Testing Grant	16,025	15,116	0	0
	$34,972	$25,684	$19,088	$19,088
Culture & Recreation				
Conservation Commission	$250	$250	$250	$250
Library	13,282	13,282	13,300	13,300
Parks & Recreation	14,500	14,391	15,000	15,000
Patriotic Purposes	300	128	300	300
	$28,332	$28,051	$28,850	$28,850
Debt Service				
Interest - Tax Anticipation Note	$24,000	$20,030	$24,000	$24,000
Capital Reserve (Cruiser)	5,000	5,000	0	0
	$29,000	$25,030	$24,000	$24,000
1998 Warrant Articles				
#3 - Purchase Police Cruiser	0	0	$23,000	$23,000
#4 - Added to Cable TV line	0	0	7,000	7,000
#5 - Library Renovations Capital Reserve	0	0	500	500
#6 - Highway Equip. Capital Reserve	0	0	10,000	10,000
#7 - Future Highway Projects	0	0	61,000	61,000
	$0	$0	$101,500	$101,500
Total Appropriations	$706,468	$651,657	$758,339	$758,339
Less Estimated 1998 Revenues (Exclusive of Taxes)			$418,813	$418,813
Amount of 1998 Taxes to be Raised			$339,526	$339,526

* Prior to 1998, these benefits were included in the salary & insurance lines.
** Prior to 1998, FICA & U.C. were combined, also worker's compensation & property and liability were combined.



Ryan Kaulbach, Grade 3

SOURCES OF REVENUE

	Estimated Revenues 1997	Actual Revenues 1997	Estimated Revenues 1998
Taxes:			
Current Use Penalty	$5,970	$8,910	$1,000
Interest & Penalties	50,000	53,956	45,000
Yield Taxes	26,000	18,266	20,000
	$81,970	$81,132	$66,000
Revenues Received from State:			
Shared Revenue	$11,768	$11,768	$11,768
Meals & Rooms Tax Distribution	20,927	20,927	20,949
Highway Block Grant	70,776	70,776	70,776
State Forest Land Reimbursement	304	304	300
	$103,775	$103,775	$103,793
Licenses & Permits:			
Business Licenses & Permits	$120	$120	$120
Motor Vehicle Permit Fees	170,000	213,108	170,000
Building Permits	2,000	2,875	3,000
Dog Licenses & Town Stickers	4,200	5,734	4,000
	$176,320	$221,837	$177,120
Charges for Services:			
Sale of Recycled Materials	$3,000	$3,512	$3,000
Construction Debris Disposal Fees	4,500	5,489	4,000
	$7,500	$9,001	$7,000
Miscellaneous Revenues:			
Sale of Town Property	$35,573	$35,573	$1,000
Interest on Deposits	21,500	28,632	16,000
Cable TV Franchise Fees	2,787	3,052	3,000
Cable Committee Income	21,685	1,438	7,000
Recreation Program	1,300	1,974	1,600
Other	18,228	23,413	16,200
	$101,073	$94,082	$44,800
Other Financing Sources:			
Trust Funds	$1,600	$1,942	$1,600
Water Testing Grant	15,183	15,183	0
From Capital Reserve	0	0	15,800
Recycling Grants	0	0	2,500
FEMA Reimbursement	3,035	3,035	0
Witness Fees	244	434	200
	$20,062	$20,594	$20,100
Total Revenues	$490,700	$530,421	$418,813

ANDOVER TOWN MEETING
March 11, 1997

The meeting was called to order at 7:35 p.m. by Moderator Edward Becker, who read the rules of conduct for the meeting.

ARTICLE 1: To choose the necessary officers for the ensuing year.

The following officers were elected:

Moderator for one year	Edward C. Becker
Selectman for three years	Roger B. Godwin
Supervisor of the Checklist for six years	Arthur Urie
Library Trustees for three years	Alice Perry
	Mary Sell
Trustee of Trust Funds for three years	Linda Perry
Cemetery Trustee for three years	Walter L. Locke
Budget Committee for three years	Carol Jipson
	Charles McCrave

ARTICLE 2: To see if the town will vote to raise and appropriate the sum of $5,000 to be added to the Police Cruiser Capital Reserve Fund previously established. (Recommended by the selectmen and by the budget committee.)

Fred Condon moved to adopt this article, seconded by Michael Curry. Bill Keyser explained that we now have $10,000 in the fund and with this $5,000, we possibly could buy a new cruiser next year or the year after. **Article 2 adopted.**

ARTICLE 3: To see if the town will vote to raise and appropriate the sum of $3,000 for the purpose of hiring an architectural and consulting firm to prepare a site plan, floor plan, elevation drawings and budget estimates for a new town office building. If adopted, $3,000 would be added to the repairs, maintenance and supplies line. (Recommended by the selectmen and by the budget committee.)

Moved to accept by Fred Condon, seconded by Mary Hiller. William Keyser spoke on behalf of the article. He stated that the prior committees concluded that the possibility of purchasing the old town hall building would not be feasible due to the cost of adding handicap accessibility and other repairs. This also applied, he further stated, to the use of the Hamp House. He said that the people who designed the school would look into the possibility of designing a new town office on the land in front of the Hamp House.

Mrs. Hiller moved to amend the article to include an additional amount of $2,000 to include the present town hall usage and the Hamp House, seconded by Brenda Lance. Toby Locke felt that the money would be more practically used to bring the Hamp House up to standard rather than throw good money after bad for Team Design. Mark Thompson said he thought there was enough local talent in town to evaluate the problem. Dennis Fenton spoke against adding further funds. He feels that the town should go ahead and try to get an office building within a reasonable

cost over the long term. Toby Locke volunteered his time and talent to try and design something. Charlie McCrave suggested that the additional money be used to have someone look into the use of the Hamp House. Motion to amend did not pass.

Further discussion, pros and cons, ensued. Clara Kidder suggested we look into the cost for turning the present town hall offices and library into our town office building and putting the library in the Hamp House. **Article 3 defeated.**

ARTICLE 4: To see if the town will vote to raise and appropriate the additional sum of $21,950 to be added to the cable TV line in the 1997 proposed budget. The said additional sum to be expended if and only to the extent that there is a matching revenue received to offset the expenditure. The intent of this article is to allow the cable committee to spend whatever revenue they receive and no more. (Recommended by the selectmen and by the budget committee.)

Roger Godwin spoke on the article. He explained that the adoption of this article would have no tax impact to the town. It would simply authorize the cable company to spend what it earns on advertising or something else. Fred Condon moved to adopt the article and Jeanne Barrett seconded. Clara Kidder moved to reduce the amount to $10,000, seconded by Ray Hersey. Leo McCabe affirmed Mr. Godwin's explanation. Motion not passed. **Article 4 adopted.**

ARTICLE 5: To see if the town will vote to raise and appropriate the sum of $31,142 for the purpose of adding a full-time police officer to the existing part-time department. If adopted, $24,983 would be added to the police line, $1,550 would be added to the FICA line and $4,609 would be added to the insurance line. (Recommended by the selectmen and by the budget committee.)

Moved to adopt by Fred Condon, seconded by Jeanne Barrett. Selectman Keyser explained that all of the requested amount would probably not be used this year, and the un-spent balance would be added to the general fund. Chief Laramie asked for the town's support on this article, stating his reasons for the need of a full-time officer during the week at daytime hours. Ed Hiller, of the budget committee, said that the tax impact would be about 28 cents per thousand based on a full year. Toby Locke moved for a show of hands on the vote. Selectman Zak stated, in response to Jim Delaney's question, that the budget would not change by the adoption of this article. The increase for adding a full-time officer would be according to the warrant article. A show of hands: 100 yes, 59 no. **Article 5 passed.**

ARTICLE 6: To see if the town will vote to raise and appropriate the sum of $4,000 for the purpose of purchasing a new snow plow. If adopted, $4,000 would be added to the winter miscellaneous line. (Recommended by the selectmen and by the budget committee.)

Moved to adopt by Fred Condon, seconded by Jeanne Barrett. There being no discussion, **Article 6 passed.**

ARTICLE 7: To see if the town will vote to accept the budget as presented by the budget committee and to raise and appropriate such sums as may be necessary for the budget.

Ed Hiller moved to raise and appropriate the sum of $644,276; this amount being in addition to amounts already voted upon as follows: Article 2 - $5,000, Article 4 - $21,950, Article 5 - $31,142, Article 6 - $4,000; for a total of $706,368. Fred Condon seconded the motion. The moderator said he would like to discuss the budget section by section. Mr. Hiller said that the tax rate would be up about five and one-half percent by the acceptance of the recommended budget.

Jeff Blair commented on the ten percent increase in the town administrator's salary, and Mr. Keyser and Mr. Stetson explained that, in fact, the increase proposed is $1,500 (or six percent). The $4,000 cemeteries increase was questioned, and Mr. Stetson pointed out that this was for someone to mow the cemeteries.

The moderator closed the polls at 9:00 p.m. and declared a short recess.

In order to add a new street light on Main Street, Nancy Tripp made a motion to increase the street light line of the highways and bridges section by $100, seconded by Jim Delaney. **Motion passed.** There was some discussion regarding the winter materials and miscellaneous line item.

Kevin Sleeper asked if it was necessary to heat the recycling building, and Selectman Wilson responded it was only heated during extreme cold weather conditions.

Total Appropriations Proposed (as amended)	$706,468
Less Estimated 1997 Revenues (exclusive of taxes)	$447,043
Amount of 1997 Taxes to be Raised	$262,325

The moderator requested that Mr. Hiller repeat his original motion, and Mr. Hiller did so, stating that the total budget to be raised and appropriated now stands at $706,468. **Article 7 was adopted as amended.** Motion by Les Fenton to limit reconsideration of the budget, seconded by Jeanne Barrett. **Motion passed.**

ARTICLE 8: Shall we modify the elderly exemptions from property tax in the Town of Andover, based on assessed value, for qualified taxpayers, to be as follows: for a person 65 years of age up to 75 years, $10,000; for a person 75 years of age up to 80 years, $20,000; for a person 80 years of age or older $25,000. To quality, the person must have been a New Hampshire resident for at least five years, own the real estate individually or jointly, or if the real estate is owned by such person's spouse, they must have been married for at least five years. In addition, the taxpayer must have a net income of not more than $15,000 or; if married, a combined net income of less than $25,000; and own net assets not to excess of $50,000, excluding the value of the person's residence. (Ballot vote required.)

Result of ballot vote: 335 yes; 46 no.

ARTICLE 9: To see if the town will vote to transfer the former Jones property, designated as tax map 6, lot 140-402, to the Andover Village Water District. This property consists of approximately 50.5 acres located adjacent to Bradley Lake and lying within the state-mandated drinking water protection area for Bradley Lake. This transfer is requested by the Andover Village Water District Commissioners consistent with federal and state requirements to protect the Bradley Lake public water supply, to establish a right-of-way corridor for the existing water supply piping, to provide an area for the installation of water supply wells, if required by future regulation, and to maintain an adequate downstream flood control area in the event of a dam emergency. This step will enhance the ability of the town to keep Bradley Lake open for public recreation and to reduce further costs. In addition, this step is consistent with the past practice of securing public access to Bradley Lake shoreline for the town's overall benefit. (This article submitted by petition. Not recommended by the selectmen.)

Toby Locke presented the water district's views on this article. Moved to adopt by Fred Condon and seconded by Jeanne Barrett. Mike Curry felt that if the water district wanted this parcel, they should have to pay for it in accordance with Article 10. Sister Louise questioned why the selectmen were opposed to the adoption of this article. Selectman Zak said the town was hoping to get some revenue for this piece. Further questions and discussion took place, and the moderator called for a vote. **Article 9 was adopted.**

ARTICLE 10: To see if the town will vote, under the provisions of RSA 80:80-III, to authorize the selectmen to sell by negotiated sale or by listing on the real estate market a property near Bradley Lake consisting of approximately 50.5 acres of land. The property has frontage on the Class V Summer Maintenance portion of Bradley Lake Road. The selectmen propose to restrict subdivision of this property to no more than three lots and a right-of-way be granted to the water precinct for repair and maintenance of their water line that runs through the property. The selectmen are not authorized to sell the property for less than the appraised value as factored by the 1996 ratio of equalized valuation. The property was acquired by tax deed in 1991.

Moved to adopt by Fred Condon and seconded by Jeanne Barrett. Ken Colburn asked for a clarification of this article in light of the adoption of Article 9, granting the land to the water district. The moderator explained. **Article 10 defeated.**

ARTICLE 11: To see if the town will vote, under the provisions of RSA 80:80-III, to authorize the selectmen to sell by negotiated sale or by listing on the real estate market a property consisting of approximately 19.5 acres of land identified as tax map 2, lot 450-027 on the Andover tax map. The property has frontage on both Flaghole Road and Chase Hill Road. The selectmen are not authorized to sell the property for less than $30,000. The selectmen are authorized to subdivide it into two or more lots. The property was acquired by tax deed in 1986.

Moved to adopt by Fred Condon and seconded by Jeanne Barrett. Selectman Wilson explained. Mary Hiller moved that the sentence "The selectmen are authorized to subdivide it into two or more lots." be stricken; motion seconded by Sister Louise. Motion passed. **Article 11 adopted as amended.**

ARTICLE 12: To see if the Town of Andover will vote to change how it selects its planning board from the current standard, of appointment by the board of selectmen, to election, per RSA 673:2,II (b) (1). This will require that the whole of the planning board, step down, as of the 1998 town meeting, and seek election, if they wish to remain on the planning board. (This article submitted by petition. Not recommended by the selectmen.)

Moved to adopt by Les Fenton, seconded by Willis Nowell. Jim Delaney, as lead petitioner, addressed the meeting and said that this was now the time for the people to voice their opinions. Mr. Hunting, co-chairman of the planning board, stated that it was very difficult to get volunteers. There were further comments, pros and cons, on this article. **Article 12 defeated.**

ARTICLE 13: To see if the town will vote to retain and designate a parcel of land on Bradley Lake Road, with frontage on the southeastern shore of Bradley Lake (tax map 6, lot 427-324) consisting of 0.5 +/- acres, as conservation land, to be managed by the Andover Conservation Commission, as authorized by RSA 36-A:4. This property was acquired by tax deed in 1994. (This article was tabled for one year at the 1996 Annual Town Meeting. Recommended by the selectmen.)

Moved to adopt by Fred Condon, seconded by Jeanne Barrett. Selectman Zak explained, and a short discussion ensued. **Article 13 was adopted.**

ARTICLE 14: To see if the town wishes to amend the existing agreement under Section 218 of the Social Security Act by excluding the services performed by election workers for a calendar year in which the remuneration paid for such services is less than $1,000.

Moved to adopt by Fred Condon, seconded by Jeanne Barrett. No discussion. **Article 14 adopted.**

ARTICLE 15: To see if the town will elect its town administrator for a four-year term of office. (This article submitted by petition.)

Moved to adopt by Leonard Caron, seconded by Steve Barton. Mr. Caron explained. Dennis Fenton explained that it would make no sense to have the administrator elected as he has no authority on his own, and operates under the direction of the board of selectmen. **Article 15 defeated unanimously.**

ARTICLE 16: To see if the town meeting, in each consecutive year will elect, from a slate, by referenda, from each committee, the individual who will be the chairperson of that particular committee. In those years where a member is to be elected, to fill a vacancy, on any board, if the referenda winner is not the individual elected to fill the vacancy, the committee shall choose its chairperson, by a vote of that body (as is done at present). This election of chairperson shall apply to the following boards of the Town of Andover: selectmen, planning board, budget committee, zoning board of adjustment, conservation commission, library trustees, recycling committee, cable TV committee, cemetery trustees, recreation committee, trustees of the trust funds, supervisors of the checklist. This shall become effective as of the 1998

Town Meeting. (This measure to apply, no matter how the chairperson is chosen, at present, no matter if the board affected is either appointed or elected.) (This article submitted by petition.)

Moved to adopt by Leonard Caron, seconded by Jeanne Barrett. Mr. Caron spoke on the article. **Article 16 defeated.**

ARTICLE 17: To see if the town will vote to accept Shady Lane as a town road. (Currently, this is a privately owned and maintained road, accessing seven homes. Acceptance by the town will require that the road be brought up to NH Class V, standard, to be paid by the current owner(s), prior to deeding to the town. Pricing estimate is being prepared by J. Dale McLeod (Road Agent), for delivery to the board of selectmen, by January 31.) (This article submitted by petition.)

Moved to adopt by Brenda Lance, seconded by Toby Locke. Selectman Keyser spoke to the meeting, stating that the selectmen do not recommend this article. **Article 17 was defeated.**

ARTICLE 18: To see if the town will vote to authorize the selectmen to accept, on behalf of the town, gifts, legacies and devises made to the town in trust for any public purpose, as permitted by RSA 31:19.

Moved to adopt by Fred Condon, seconded by Jeanne Barrett. **Article 18 adopted.**

ARTICLE 19: To transact any other business that may legally come before this meeting.

Mike Curry questioned what the procedure was for appointing the new road agent, in view of Mr. McLeod's resignation effective May 1, 1997. Mr. Keyser indicated they were considering Lewis Barton. Stewart McLeod spoke to the meeting on his own behalf. Clara Kidder made the suggestion that the rear door the gym be left unlocked during the public meetings in order to have it more accessible to the handicap. Charles McCrave suggested that the town buy cordless microphones for use at the meetings.

The meeting was adjourned at 11:00 PM.

Respectfully submitted,
Lorraine Locke, Town Clerk

PROPERTY INVENTORY SUMMARY

Land	$33,631,938
Buildings	62,439,270
Manufactured Housing	2,658,600
Commercial/Industrial	12,942,900
Public Utilities	9,361,100
Total Valuation	$121,033,808
Less School Exemptions	8,901,341
Less Elderly, Blind & Disabled Exemptions	435,000
Net Valuation	$111,697,467

PROPERTY TAX COMMITMENT

Approved Net Tax Amounts:	
Town	$240,275
School District	1,887,512
County	231,264
Total Town Taxes	$2,359,051
Precinct Taxes:	
Andover Fire District No. 1	35,796
East Andover Fire Precinct	34,195
Total Gross Property Taxes	$2,429,042
Less 161 War Service Tax Credits	19,800
Net Property Tax Commitment	$2,409,242

TAX RATE

Town	$2.15
School District	16.90
County	2.07
Total Tax Rate (per $1,000.00)	$21.12
Andover Fire District No. 1	$.74
East Andover Fire Precinct	$.54

STATEMENT OF OUTSTANDING DEBT

- None -

TREASURER'S REPORT
Year Ended December 31, 1997

Cash on Hand January 1, 1997	$793,764.52
Received During Year*	3,925,473.42
Total Receipts	4,719,237.94
Less Selectmen's Orders Paid	3,921,706.42
Balance on Hand December 31, 1997	$797,531.52
*Breakdown of Receipts:	
Tax Collector	$2,628,253.80
Town Clerk	218,731.72
Selectmen	246,980.45
Building Inspector	2,875.00
Interest on Accounts	28,632.45
Line of Credit Proceeds	800,000.00
Total Receipts	$3,925,473.42
Balance Blackwater Park Fund	$999.89
Balance Community TV Fund	$398.21

These figures are correct to the best of my knowledge.
Respectfully submitted,
Ann W. Clark, Treasurer

TOWN CLERK'S REPORT
Year Ended December 31, 1997

Motor Vehicle Registrations	$213,231.00
Dog Licenses	3,268.50
Fines & Penalties (Dogs, Beach, Parking)	1,046.00
Transfer Station & Beach Permits	459.00
Vital Statistics	1,407.00
UCC & IRS Lien Filings	848.00
Miscellaneous Filing Fees	10.00
Pole Licenses, Dredge & Fill Applications	60.00
Bad Check Charges	80.00
Refunded Overpayments	32.00
Postage Reimbursement	14.22
Other	14.00
Total Receipts	$220,469.72
Fees Retained	1,738.00
Total Remittance to Treasurer	$218,731.72

These figures are correct to the best of my knowledge.
Respectfully submitted,
Lorraine Locke, Town Clerk

TAX COLLECTOR'S REPORT
Year Ended December 31, 1997

Debits:	Levies of: 1997	Prior
Uncollected Taxes Beginning of Fiscal Year:		
Property Taxes		$314,096.50
Land Use Change		580.00
Yield Taxes		1,709.54
Taxes Committed This Year:		
Property Taxes	$2,409,439.00	
Land Use Change	7,150.32	
Yield Taxes	15,352.11	
Added Property Taxes	1,079.83	
Costs Before Lien	837.00	3,140.50
Overpayment of Property Taxes	3,568.36	52.49
Interest Collected on Deliquent Taxes	260.65	13,200.68
Total Debits	$2,437,687.27	$332,779.71
Credits:		
Remitted to Treasurer During Fiscal Year:		
Property Taxes	$2,059,833.00	$314,024.01
Land Use Change	5,390.32	580.00
Yield Taxes	12,207.54	1,709.54
Interest	260.65	13,200.68
Penalties	837.00	3,140.50
Abatements During Year:		
Property Taxes	140.85	124.98
Yield Taxes	230.18	
Uncollected Taxes End of Fiscal Year		
Property Taxes	354,113.34	
Land Use Change	1,760.00	
Yield Taxes	2,914.39	
Total Credits	$2,437,687.27	$332,779.71

These figures are correct to the best of my knowledge.

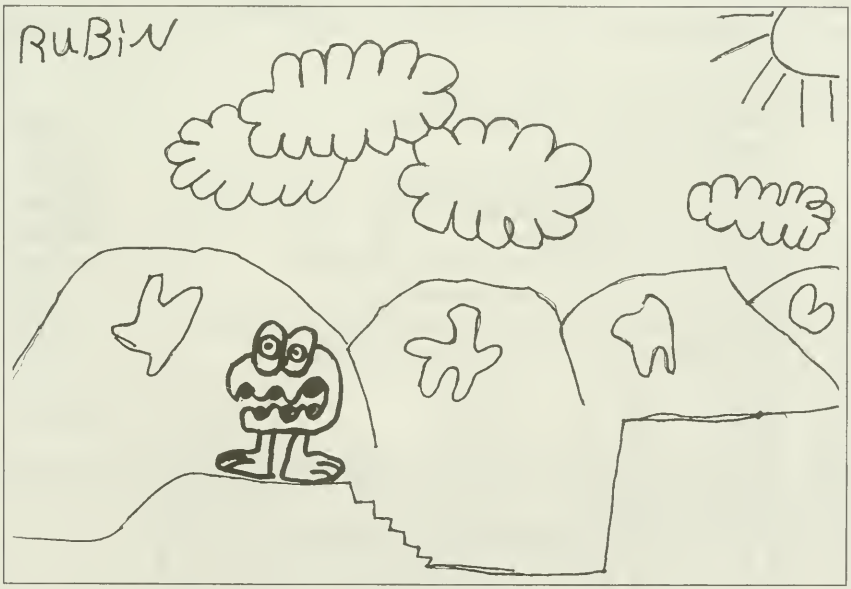
Respectfully submitted,
Lorraine Locke, Tax Collector

SUMMARY OF TAX SALE ACCOUNTS
Year Ended December 31, 1997

	Tax Sale on Account on Levies of: 1996	1995	Prior
Debits:			
Unredeemed Taxes Beginning of Fiscal Year		$102,839.28	$76,648.71
Taxes Sold to Town During Fiscal Year	$164,663.68		
Interest Collected After Tax Sale	4,278.13	9,388.44	22,895.69
Total Debits	$168,941.81	$112,227.72	$99,544.40
Credits:			
Remittance to Treasurer During Fiscal Year:			
Redemptions	$65,863.87	$43,407.06	$71,195.98
Interest & Costs After Tax Sale	4,278.13	9,388.44	22,895.69
Abatements During Year:			
Liens Deeded to Municipalities	52.06	41.79	41.39
Unredeemed Taxes End of Fiscal Year	98,747.75	59,390.43	5,411.34
Total Credits	$168,941.81	$112,227.72	$99,544.40

These figures are correct to the best of my knowledge.

Respectfully submitted,
Lorraine Locke, Tax Collector



Rubin Adams, Grade 3

SCHEDULE OF TOWN PROPERTY

Description	Value
Beach land & bath house	$151,400
Blackwater Park land	32,200
Transfer station land & buildings	72,900
Equipment	27,500 *
Police Department building	700
Cruiser	14,000 *
Equipment	12,400 *
**Town Office furnishings & equipment	35,600 *
Road Grader	85,000 *
Plows, york rake & street broom	27,500 *
Miscellaneous road tools & equipment	2,600 *
Cemetery tools & equipment	1,300 *
**Library books & furnishings	58,000 *
Proctor Cemetery land	43,200
Old Center Cemetery land	31,200
Lakeside/ Lakeview Cemetery land	35,000
Old dump site land off of Monticello Drive	15,400
Land off south side of Currier Road	400
Land between Channel Road and Highland Lake	19,800
Land between Second Street and Highland Lake	9,700
Land at the corner of Switch Road and Blueberry Lane	4,200
Land near West Shore Drive and railroad bed	3,500
Land on north side of Route 11 near Monticello Drive	14,400
Land between Route 11 and railroad east of Dyers Crossing	14,700
Land below Highland Lake Dam	19,800
Property Acquired by Tax Collector's Deed	
Land & buildings on Chase Hill Road	45,600
Land on Bradley Lake	23,500
Land on Bradley Lake	43,400
Land north of Route 11 near Hogback	11,900
Land east of Bridge Road	16,200
Land between Route 11 and Cilleyville Road	2,500
Land between Route 4 and railroad bed	500
Land & buildings west of Route 4 near the Wilmot line	23,300
Land containing the "big rock" east of Route 4	400
Total	$889,700

*Figures are appraised valuations except for those marked with astericks, which represent approximate costs.

**Land & buildings owned by the Andover School District

REPORT OF THE TRUSTEES OF TRUST FUNDS

	Principal & Interest 12/31/96	Additions	Interest	Withdrawals	Market Value Changes	Principal & Interest 12/31/97
Capital Reserve Funds:						
Town (equip)	$10,264	$5,000	$451			$15,715
Andover F/D (equip)	36,320	10,000	1,655			47,975
Andover F/D (reno)	0	3,000				3,000
Village District (Land)	32,058	1,000	1,773			34,831
E Andover F/D (equip)	54,322	16,424	2,703	$72,000		1,449
Total	$132,964	$35,424	$6,582	$72,000		$102,970
Cemetery Funds:						
Individual Trusts	$42,144		$2,460	$794		$43,810
Cy Pres Fund	5,728		245			5,973
Old Center Cemetery	541	$1,000	10	1,500		51
Proctor Operating Fund	100	1,900	21	1,921		100
Proctor 1976 P/C Fund	20,479	1,021	1,075	1,075		21,500
John Proctor Trust	8,011	0	122	122	$17	7,994
Total	$77,003	$3,921	$3,933	$5,412	$17	$79,428
Conservation Funds	$11,663		$612			$12,275
Library Funds	$2,400		$215	$162		$2,453
School District Funds						
Van'f Hoff Art & Music	0	$3,718				$3,718

There were three new trust funds created during 1997: Andover Fire District #1 Station Renovations, Annaleida Van't Hoff - School Art and Music Trust and the John Proctor Trust for Special Projects and Maintenance of the Proctor Cemetery. We certify that the statement of receipts and disbursements as shown is complete and correct to the best of our knowledge and belief.

Respectfully submitted,
TRUSTEES OF TRUST FUNDS:
Patricia S. Cutter, Linda K. Perry, Mike Sanderson

Auditor's Report

PLODZIK & SANDERSON
Professional Association/Accountants & Auditors
193 North Main Street • Concord • New Hampshire • 03301-5063 • 603-225-6996 • FAX-224-1380

INDEPENDENT AUDITOR'S COMMUNICATION OF REPORTABLE CONDITIONS AND OTHER MATTERS

To the Members of the
Board of Selectmen
Town of Andover
Andover, New Hampshire

In planning and performing our audit of the Town of Andover for the year ended December 31, 1997, we considered the Town's internal control structure in order to determine the scope of our auditing procedures for the purpose of expressing our opinion on the financial statements. Our review of these systems was not intended to provide assurance on the internal control structure and should not be relied on for that purpose.

Under the standards established by the American Institute of Certified Public Accountants, reportable conditions involve matters coming to our attention relating to significant deficiencies in the design or operation of the internal control structure that, in our judgment, could adversely affect the Town's ability to record, process, summarize, and report financial data consistent with the assertions of management in the financial statements. A material weakness is a reportable condition in which the design or operation of one or more of the internal control structure elements does not reduce to a relatively low level the risk that errors or irregularities, in amounts that would be material in relation to the financial statements being audited, may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. Our consideration of the internal control structure would not necessarily disclose all matters in the internal control structure that might constitute reportable conditions and, accordingly, would not necessarily disclose all reportable conditions that are also considered to be material weaknesses as defined above.

We are pleased to report that, during the course of our review of internal controls, no material weaknesses in the Town's accounting systems and records were identified. Minor weaknesses or other considerations coming to our attention were generally procedural in nature and dealt with administrative or recordkeeping practices. In these instances, we made specific recommendations or provided instruction to those individuals involved during the course of our audit fieldwork.

This report is intended solely for the information and use of management and others within the administration. This restriction is not intended to limit distribution of this report, which is a matter of public record.

Plodzik & Sanderson
Professional Association

January 22, 1998

Auditor's Report

EXHIBIT A
TOWN OF ANDOVER, NEW HAMPSHIRE
Combined Balance Sheet
All Fund Types
December 31, 1997

ASSETS	Governmental Fund Types: General	Governmental Fund Types: Special Revenue	Fiduciary Fund Types: Trust and Agency	Total (Memorandum Only)
Cash and Equivalents	$ 687,021	$ 4,952	$ 12,032	$ 704,005
Investments	110,908	12,276	200,684	323,868
Receivables (Net of Allowances For Uncollectibles)				
Taxes	504,336			504,336
TOTAL ASSETS	$ 1,302,265	$ 17,228	$ 212,716	$ 1,532,209
LIABILITIES AND EQUITY				
Liabilities				
Accounts Payable	$ 1,844	$	$	$ 1,844
Intergovernmental Payable	1,068,838		87,255	1,156,093
Escrow and Performance Deposits			11,856	11,856
Other Deferred Revenues	398			398
Total Liabilities	1,071,080		99,111	1,170,191
Equity				
Fund Balances				
Reserved For Endowments			42,385	42,385
Reserved For Special Purposes			71,220	71,220
Unreserved				
Designated For Special Purposes		17,228		17,228
Undesignated	231,185			231,185
Total Equity	231,185	17,228	113,605	362,018
TOTAL LIABILITIES AND EQUITY	$ 1,302,265	$ 17,228	$ 212,716	$ 1,532,209

The notes to financial statements are an integral part of this statement.

C

EXHIBIT C
TOWN OF ANDOVER, NEW HAMPSHIRE
Combined Statement of Revenues, Expenditures and Changes in Fund Balances
Budget and Actual (Budgetary Basis)
General and Special Revenue Funds
For the Fiscal Year Ended December 31, 1997

	General Fund			Annually Budgeted Special Revenue Funds			Totals (Memorandum Only)		
	Budget	Actual	Variance Favorable (Unfavorable)	Budget	Actual	Variance Favorable (Unfavorable)	Budget	Actual	Variance Favorable (Unfavorable)
Revenues									
Taxes	$ 2,478,357	$ 2,485,835	$ 7,478	$	$	$	$ 2,478,357	$ 2,485,835	$ 7,478
Licenses and Permits	176,320	221,837	45,517				176,320	221,837	45,517
Intergovernmental	159,108	156,434	(2,674)				159,108	156,434	(2,674)
Charges for Services	10,300	8,948	(1,352)				10,300	8,948	(1,352)
Miscellaneous	98,273	86,814	(11,459)		736	736	98,273	87,550	(10,723)
Other Financing Sources									
Operating Transfers In	1,600	3,811	2,211	13,282	13,350	68	14,882	17,161	2,279
Total Revenues and Other Financing Sources	2,923,958	2,963,679	39,721	13,282	14,086	804	2,937,240	2,977,765	40,525
Expenditures									
Current									
General Government	194,218	160,768	33,450				194,218	160,768	33,450
Public Safety	62,941	45,642	17,299				62,941	45,642	17,299
Highways and Streets	224,675	226,722	(2,047)				224,675	226,722	(2,047)
Sanitation	105,871	91,766	14,105				105,871	91,766	14,105
Health	7,257	7,844	(587)				7,257	7,844	(587)
Welfare	11,690	2,724	8,966				11,690	2,724	8,966
Culture and Recreation	14,800	14,519	281	13,282	14,459	(1,177)	28,082	28,978	(896)
Debt Service	24,000	20,030	3,970				24,000	20,030	3,970
Capital Outlay	43,000	46,065	(3,065)				43,000	46,065	(3,065)
Intergovernmental	2,216,974	2,216,974					2,216,974	2,216,974	
Other Financing Uses									
Operating Transfers Out	18,532	18,532					18,532	18,532	
Total Expenditures and Other Financing Uses	2,923,958	2,851,586	72,372	13,282	14,459	(1,177)	2,937,240	2,866,045	71,195
Excess (Deficiency) of Revenues and Other Financing Sources Over (Under) Expenditures and Other Financing Uses		112,093	112,093		(373)	(373)		111,720	111,720
Unreserved Fund Balances - January 1	119,092	119,092		1,989	1,989		121,081	121,081	
Unreserved Fund Balances - December 31	$ 119,092	$ 231,185	$ 112,093	$ 1,989	$ 1,616	$ (373)	$ 121,081	$ 232,801	$ 111,720

The notes to financial statements are an integral part of this statement.

Auditor's Report

SCHEDULE A-3
TOWN OF ANDOVER, NEW HAMPSHIRE
General Fund
Statement of Changes in Unreserved - Undesignated Fund Balance
For the Fiscal Year Ended December 31, 1997

Unreserved - Undesignated Fund Balance - January 1		$ 119,092
Additions		
1997 Budget Summary		
Revenue Surplus (Schedule A-1)	$ 39,721	
Unexpended Balance of Appropriations (Schedule A-2)	72,372	
1997 Budget Surplus		112,093
Unreserved - Undesignated Fund Balance - December 31		$ 231,185

Auditor's Report

PLODZIK & SANDERSON

Professional Association/Accountants & Auditors

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INDEPENDENT AUDITOR'S REPORT

To the Members of the
Board of Selectmen
Town of Andover
Andover, New Hampshire

We have audited the accompanying general purpose financial statements of the Town of Andover as of and for the year ended December 31, 1997 as listed in the table of contents. These general purpose financial statements are the responsibility of the Town's management. Our responsibility is to express an opinion on these general purpose financial statements based on our audit.

We conducted our audit in accordance with generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

The general purpose financial statements referred to above do not include the general fixed assets account group which should be included in order to conform with generally accepted accounting principles. As is the case with most municipal entities in the State of New Hampshire, the Town of Andover has not maintained historical cost records of its fixed assets. The amount that should be recorded in the general fixed assets account group is not known.

In our opinion, except for the effect on the financial statements of the omission described in the preceding paragraph, the general purpose financial statements referred to above present fairly, in all material respects, the financial position of the Town of Andover, as of December 31, 1997, and the results of its operations and the cash flows of its nonexpendable trust funds for the year then ended in conformity with generally accepted accounting principles.

Our audit was made for the purpose of forming an opinion on the general purpose financial statements of Town of Andover taken as a whole. The combining and individual fund financial statements listed as schedules in the table of contents are presented for purposes of additional analysis and are not a required part of the general purpose financial statements of the Town of Andover. Such information has been subjected to the auditing procedures applied in the audit of the general purpose financial statements and, in our opinion, is fairly presented in all material respects in relation to the general purpose financial statements taken as a whole.

Plodzik & Sanderson
Professional Association

January 22, 1998

BUILDING INSPECTOR'S REPORT

1997 saw a slight decline in the number of permits issued, only 59, which is down from 70 in 1996. These permits were mainly for renovation and remodel work. The number of new dwelling permits also declined over 1996.

Again please remember that you need a permit for any type of renovation or remodeling work valued at over $100.00. You do not need a permit for home repairs.

The new building inspector is Ted Barton. He can be reached either at the town office on Thursdays from 7:00 PM to 8:00 PM, or at 735-6154.

Respectfully submitted,
Ted Barton
Bill Keyser

Kendra Adams, Grade 2

CABLE TELEVISION ADVISORY COMMITTEE REPORT

Andover's community TV station has aired local daily programming for over a year now with the help of equipment generously donated last year. Our "Community Bulletin Board" has been running for several years with local announcements and advertising being updated weekly.

We have been saving our income for upgraded equipment, using a combination of 1997 and 1998 income to buy a new computer and software which should greatly streamline the Bulletin Board. Pictures drawn with a paint program will be amplified with a clip-art library and a new scanner can input your announcements and home computer graphics, making them easier to 'size to fit' and put on the air. We hope that an easier, more effective system means being able to recruit more people to help with our weekly updates.

Our wish list for the future includes a more user-friendly editing system to simplify program productions. The present system, while very capable, is also very intimidating and time-consuming. The edit controller we are investigating will also accommodate use of a digital camera for computerized editing, and we may need a special fund drive to finance it. Further in the future, the bulky and aging town camera will need replacing, the obvious replacement being digital.

How else do we use cable revenue? Videotapes. A typical program uses $15-$20 in tape. Quality tape can be run many times in our VCRs and re-used for original programs, but many tapes must still be saved for archive history, later remakes, or reruns. We also have the usual maintenance and repair costs and we pay small yearly honoraria to Tay Clark and Heather Makechnie, who keep the Bulletin Board going and, along with Tina Cotton, deserve great credit for making Channel 7 possible at all.

Please turn your Bulletin Board announcements in at the town hall. Town, school, and nonprofit organization announcements are free, while private ads are $2 a week if personal (babysitting, etc.) and $10 per week or $30 per month for business. Your videotapes containing material of community interest can be left for us at the town hall. We will edit the part to be aired onto a new tape with titles, commentary, and/or music, and return the original to you.

Thank you again for your support, compliments, program suggestions, videotapes, and financial donations. Other towns much larger than ours are envious that Andover has its own station with local broadcasting of town, school, and entertainment programs. We are glad to serve and welcome any of you to join us.

Respectfully submitted,
Cable Television Advisory Committee

CEMETERY TRUSTEES' REPORT

This year we were fortunate to find a new person to maintain our cemeteries. Our problem is compounded by the fact that the town does not own any equipment, so we needed someone who was willing to do the work and supply the equipment. Local resident Jacqueline Adams received the contract and did an admirable job for all of the season.

The trustees were able to contract for the removal of a number of dead trees which were threatening one cemetery. Largely with volunteer labor, signs were erected at three of the most visible cemeteries. Ted Hall made the signs, Bill Cutter painted them, George Kidder hand lettered them, Glen Haley made the brackets and the NH Electric Coop dug the holes. The only expense was for material. Another gift from the Cutters and the Stetsons made further restoration work in the Old Center Cemetery possible. About one third of the stones have been repaired and reset.

The trustees maintain a small bank account for donations, of any size, for the restoration of our cemeteries. The cemetery at the East Andover church is particularly in need of attention. If you can help, please contact a trustee. The project to record the cemeteries is still in progress; Ed Hiller completed a map of the Old Center Cemetery locating all of the stones. Each stone has been catalogued using detailed information collected by the Historical Society in 1985. The Taunton Hill Cemetery was surveyed this year with the assistance of Charles and Marylou McCrave and has also been recorded. With Ed Hiller's help, the trustees visited, mapped and recorded the ancient Cilley Hill Cemetery. The computerization of the records in seven cemeteries has been completed.

Trees, shrubs and flowers are often planted by friends and families to ornament cemetery plots. Several of our cemeteries contain trees and shrubs that have become hazards to stones or walls, or that impede cemetery maintenance. Next spring plants that are overgrown or inappropriate will be removed. The trustees recommend that large trees and shrubs not be planted. Small shrubs (such as miniature roses) and flowers (such as geraniums, pinks, pansies and other annuals or perennials) are welcomed, but regular visits to provide care and water are suggested. If the desire is to plant a tree or shrub, donations may be made to a fund that will pay to plant hardy trees and shrubs. These will be planted where they will have room to grow and mature. Donors may specify the name of the cemetery to benefit. Please contact a trustee if you have any questions or concerns.

Respectfully submitted,
Cemetery Trustees

CONSERVATION COMMISSION REPORT

Shoreland protection and dredge-and-fill consultations have been dominant issues of the Conservation Commission again this year. These and additional activities are noted below.

Rip rap was placed along an undercut bank of Sucker Brook to stabilize the bank supporting a building in accordance with guidelines of the NH Department of Environmental Services (DES), Wetlands Bureau. The construction of an imposing rock and gravel jetty into Bradley Lake without a permit has been reported to the DES for resolution. The DES responded to an application for adding rip rap along an undercut bank on Highland Lake by granting the landowner permission to add limited rock lower on the slope and a vegetative cover higher on the slope; a survey showing the normal high-water level also was requested by the DES.

We advised a landowner to submit a dredge-and-fill application for grading above the shoreline on Bradley Lake. The rocky edge would be untouched and no equipment would enter the water. The landowner was also advised about cutting trees. Landowners wanting to cut brush along the Highland Lake channel and along the Blackwater River near the covered bridge were advised of the regulations stipulated in the Comprehensive Shoreland Protection Act, namely that one cannot cut in excess of 50% of the living bushes or trees over a 20-year period. The Andover Lions Club could, however, clear the bridge abutments of overgrowth because the growing root systems would deteriorate the bridge abutments. Minor fill at the edge of a wet area was approved by the DES in a back yard near a house on Currier Road. A raised, wooden platform and walkway to a dock on Highland Lake seemed reasonable to the Conservation Commission, as long as upland drainage was not blocked and only brush necessary for access was cut; roots should remain and the owners were advised to appeal to the Zoning Board of Adjustment for the construction of the platform and walkway so close to the property line. The DES approved of restoration of a water-runoff channel in Cilleyville that was blocked during bridge reconstruction. We reaffirmed our approval of the NH Department of Transportation's plans for wetlands mitigation in the proposed relocation area of Route 11. We inspected a lot on Highland Lake for possible wetlands and shoreline violations, found none, and suggested that other town boards could more appropriately reply to other concerns a citizen had.

We advised a Boy Scout, Scott Kidder, on his proposed Eagle project to establish a path around a prime wetland adjacent to the school. He can build a bridge over an intermittent stream without a dredge-and-fill permit as long as no abutments are driven into the wetland (defined by soil and vegetation types). While on that site visit, we discovered good quality fill had been dumped into the wetland adjacent to the Blackwater River beyond the new ballfield at Blackwater Park. Previously a state wetland inspector had granted permission to fill only enough to accommodate the ballfield. The fill may have come from cleaning out the roadside ditches.

We received several notifications of forest management activities having minimum wetlands impact, as well as logging in a conservation easement area. Normally we receive these notifications and a copy of dredge-and-fill applications

for our information and comments. We respond in writing to DES for all the latter, for, in some instances, if we do not think a problem exists in the proposed activity, the DES will not send an inspector to view the property.

We monitored and documented several conservation easements to assure that terms of the easements had not been violated. We were also asked if we, as a town, wanted to purchase an easement on a large parcel of land on the south side of Ragged Mountain. We did not feel such a purchase was in the best interest of the town at this time. However, we spoke in favor at town meeting of protected ownership of two areas in the Bradley Lake area. A small shore lot will remain protected in town ownership, and a larger parcel will be protected by the Andover Water Precinct.

The commission reviewed the R. P. Johnson application for expansion that was submitted to the Planning Board, and members attended several joint board hearings on a proposed asphalt plant on Monticello Drive and the expediting of sometimes cumbersome procedures involved in the assorted application and permitting processes in town. We also attended a program on "The Dollars and Sense of Open Space" hosted by the Boscawen Conservation Commission and, as usual, attended several workshops at the annual meeting of the NH Association of Conservation Commissions (NHACC).

The commission responded to questionnaires of the NHACC and the Society for the Protection of NH Forests (SPNHF). The latter had sent a map of protected lands in Andover generated by the state's Geographic Information System (GIS) GRANIT program. Much useful information is available for all townspeople at the town hall - dredge-and-fill and shoreland protection regulations, numerous maps, an inventory of environmental quality in NH as of 1996, several comprehensive reports on the geohydrology, yield and water quality of stratified-drift aquifers in Andover and much more. We also are looking for additional members to join the Conservation Commission.

Respectfully submitted,
Conservation Commission

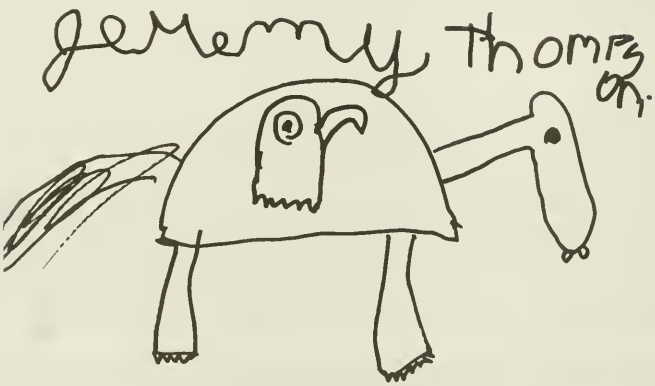
Matt Bisson, Grade 7

CONSERVATION COMMISSION
Financial Statement and 1998 Budget

1997 Income:	
Town Appropriation	$250.00
1997 Expenditures:	
NH Association of Conservation Commissions (NHACC) dues	$150.00
Registration fee NHACC Annual Meeting	20.00
Publications - NHACC Handbook revision	8.00
Photo documentation	5.00
Postage	.78
Total Expenditures	$183.78
1998 Anticipated Income:	
Town Appropriation	$250.00
1998 Anticipated Expenditures:	
NHACC dues	$150.00
Registration fees at meetings and workshops	60.00
Publications, administrative rules updates	20.00
Photography	10.00
Mileage	10.00
Total Anticipated Expenditures:	$250.00

Underexpenditures from the town appropriation go into our savings account that is used to pay for unanticipated overexpenditures in subsequent years. Our last over-expenditure was in 1994.

Respectfully submitted,
Anita M. Cotton, Treasurer



Jeremy Thompson, Grade 2

DOG OFFICER'S REPORT

During 1997, 58 calls or complaints were responded to. This number is down slightly as compared to 1996. Most of these calls were about dogs running at large. Three calls were logged regarding a donkey running loose. One call was for a duck in a wood stove. (Perhaps it was a wood duck!) It was nevertheless retrieved and released unharmed. Another call was for squirrels in a fireplace chimney. Kudos to NH Fish & Game for handling that one.

The town's "have a heart" traps were loaned out to several folks with stray cats. Once caught, the cats were taken to the S.P.C.A..

We have expanded to three the number of locations that will board our stray dogs, or those found running at large. Pleasant Lake Veterinary Hospital (PLVH) is still the primary, but if their kennels are full then the Franklin Animal Shelter and Concord S.P.C.A. are now available. As the owner of a dog picked up running at large and taken to one of these facilities, you may be fined by the town and you will be liable for boarding costs.

Most of the dogs picked up during regular patrol or complaint calls were retrieved by their owners. Four dogs that were not picked up were placed in homes. Three other dogs were given up by their owners. Two were put to sleep because of their lack of social skills and aggressive behavior. Several calls regarding lost dogs resulted in the dogs promptly being reunited with their owners, due to better communications between the owners, police dispatch and myself. When a dog is picked up running at large, dispatch is notified, and often the owner has already called to report the dog missing. To facilitate the identification process, please license your dog.

Be aware that the "fox" strain of rabies has been confirmed in several of our neighboring towns. Foxes are the most common carriers of this strain, and are especially dangerous due to their aggressive behavior once infected. Please have your dogs and cats vaccinated!

Most owners are responsible for their pets, but their are some who just don't care. My thanks to all who are responsible and do care about our four-footed friends.

Respectfully submitted,
Diana W. Ganley

FOREST FIRE WARDEN'S REPORT

In the calendar year 1997 there were 705 outside fires reported by the Division of Forest and Lands for the State of New Hampshire. This number is well above the total for 1996, but our community continues to do an excellent job of fire prevention.

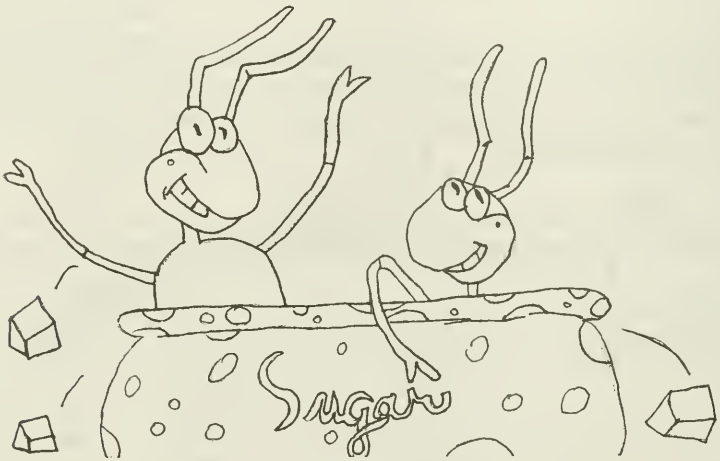
The East Andover and Andover Fire Departments wish to thank you for making their jobs easy, and minimizing the amount of time needed to fight woodland fires. Please remember that a burning permit is required for any outside fire unless the ground is covered with snow.

Respectfully submitted,
Chuck Severance, Forest Fire Warden

FOURTH OF JULY COMMITTEE REPORT

1997 brought back the midway for the purpose of giving local organizations the opportunity to raise additional funds and to entertain the public. There are many "old timers" who form the core of the committee and new, energetic volunteers who have added to its success. Donations from individuals and businesses also continue to make the celebration possible.

Respectfully submitted,
Fourth of July Committee



Maygan McDaniel, Grade 8

ANDOVER FOURTH OF JULY COMMITTEE
TREASURER'S REPORT
Year Ended December 31, 1997

Balance on Hand January 1, 1997	$8,561.65
Income:	
Andover After School Program	$28.30
Andover Congregational Church	248.60
Andover Elementary School	227.61
Andover Fire Department	90.00
Andover Lions Club	353.77
Andover Service Club	74.42
Andover Snowmobile Club	320.00
Bank Interest	103.07
Booster Ads & Donations	5,056.83
Cotton Candy	71.00
East Andover Fire Department	65.00
Flea Market	1,360.00
Raffle (50/50)	171.00
Strawberry Shortcake	992.60
Total Income	$9,162.20
Expenses:	
Advertising	$59.89
Badges, Ribbons & Prizes	736.40
Children's Parade	31.00
Cleanup	71.26
Entertainment - July 3	300.00
Entertainment - July 4	800.00
Fireworks	3,000.00
Flea Market	38.10
Parade	369.20
Pie Contest	40.00
Pony Pull	300.00
Postage	3.20
Programs & Signs	473.00
Raffle (50/50)	85.00
Sanitary Units	343.00
Strawberry Shortcake	296.93
Total Expenses	$6,946.98
Balance on Hand December 31, 1997	$10,776.87

KEARSARGE AREA COUNCIL ON AGING, INC.

The Kearsarge Area Council on Aging, Inc., a non-profit organization, was founded in July 1992. We serve people fifty-five years of age and older in nine area towns: Andover, Danbury, Grafton, Newbury, New London, Springfield, Sunapee, Sutton and Wilmot. We promote, develop and reinforce programs which support and enhance the health, well being, dignity and independence of senior adults.

Our basic services continue to grow. 1997 shows increases in volunteer provided rides, assistance with small home repairs, supportive daily phone contact with the home bound, friendly visits with seniors in their homes, intergenerational assistance with reading programs in local schools, referral to appropriate resources to answer the needs of our clients. Our monthly newsletter reports these and other services to keep our members informed.

Social, educational and recreational gatherings included our annual valentine luncheon, mountain day, the Shaker experience and the Christmas reception. Granite State Stories discussions were held at the Tracy Library in New London led by Dr. Patrick Anderson of Colby Sawyer funded by NH Humanities Council. "Conversations with Lunch" coordinated with Community Action Program were held monthly and highlighted by the annual picnic held at Muster Field Farm in Sutton. A new program, "Outdoor Recreation for Seniors" featured biking, kayaking, hiking, an overnight at Camp Coniston and many more activities. "Walk Your Way Through Winter" resulted in sixty members walking over 2000 miles in a five month period.

Our move to 12 Newport Road, New London in December 1996 brought the opportunity to expand our services and activities for our membership and made 1997 a banner year for COA. Our monthly newsletter carried a calendar of events to keep members informed of these expanded services. 1997 activities in our program center included exercise classes, bridge lessons, quilting for babies at risk, paint with peers, friday at the movies, dominoes, library, blood pressure screening, flu shots, tax assistance, art show and reception with members work displayed, let's talk program; a series of discussions concerning nutritional, emotional, financial and societal matters was conducted in the center. In a major undertaking 140 members have received training on the introduction of computer courses.

There are 1,453 members of COA of which 102 are Andover residents. Over the last twelve months, 18 volunteers have given 744.75 hours of their time to help provide the services of COA to our communities.

Financial support from Andover and other area towns account for approximately 20% of our required funds. We are asking that $1,050 be included as an item in the Andover town budget for 1998 to sustain our growth of services, programs and activities for senior adults.

We are deeply grateful to Andover and other area towns along with donors to our fund drive, foundation grants, advertisers in our newsletter and individual clients for past and future financial assistance.

Our very special thanks to those dedicated volunteers who give so selflessly of their time and talent. Without them there is no COA.

Respectfully submitted,
Robert J. Bradley, Chairman of the Board

LAKE SUNAPEE REGION VISITING NURSE ASSOCIATION

Services provided to people of Andover

Home Health Care for those recovering from an illness or injury:
Visits made: 3,631 to 32 patients
Hospice Care for patients and families experiencing a terminal illness:
Visits made: 705 to 6 patients
Community Clinics for adults, for immunizations and other wellness programs:
Patients served: 120
Long-term Care for chronically ill adults and children needing support services:
Hours of service: 2,048 to 20 patients
Maternal and Child Health for children and families needing newborn care, well child clinic and parenting support:
Families served: 58
School-age Child Care for families needing after school and summer day care:
Families served: 18

Lake Sunapee Region VNA is proud of its tradition of providing quality home health care to people in your community. 1997 has been a year of change for home health care. Medicare reports of fraud and abuse leave us wondering how we as consumers can know whether we're dealing with a quality organization. We are served by a volunteer board of trustees who, with staff, continually monitor our performance internally. External, licensing, certifying and accrediting bodies assess our performance against state and federal standards regularly. Most of all, we have committed, competent and caring staff and volunteers out in the community each day of the year providing needed home care.

Our affiliation with New London Hospital and Capital Region Health Care has allowed us to care for patients and families more efficiently and to access opportunities for achieving cost savings as part of a larger delivery system.

Nine VNA employees and many volunteers live in Andover. As the health care delivery system and insurance benefits continue to evolve and change, we are more dependent than ever on the loyal support of the towns we serve to enable us to provide free and subsidized care to those people who might not have access to care otherwise. Thank you for your continued support.

Respectfully submitted,
Andrea F. Steel, President and CEO

FRIENDS OF THE ANDOVER/BACHELDER LIBRARIES

Once again the Friends of the Andover/Bachelder Libraries had a very successful year with a number of projects taken on by volunteers. A bake sale was held at last year's town meeting, raising $135. Mary Pellerin chaired the Fourth of July book sale and raised a record $829.68! The membership drive newsletter brought in $2,323 and a number of new members.

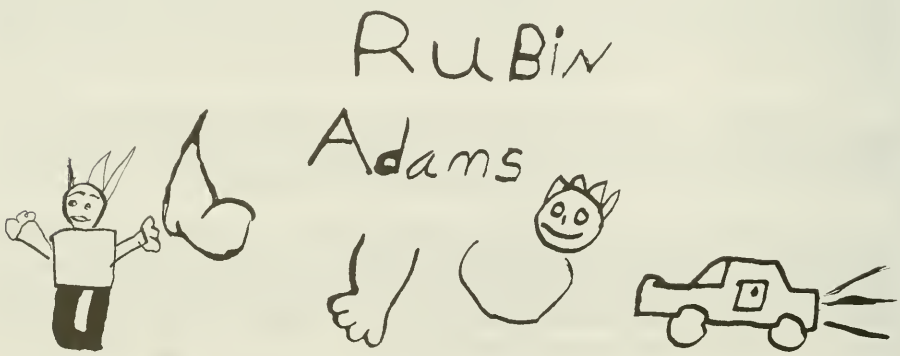
The Friends sponsored a collection of programs. This summer the annual reading program was enjoyed by twenty-two children who read a total of 214 books. A pizza party was held for these achievers that was co-sponsored by Pizza Chef. Also, children made bookmarks on the town green that were sold at the libraries. In December the annual Christmas craft day was attended by a number of children who made lovely creations at the Bachelder Library.

The Friends aided the libraries directly by providing internet service to the Andover Library and supplementing the book budget for the Bachelder Library.

A final point of interest is the Bachelder Library birthday. Bachelder turned 40 this year, and a wonderful birthday party was held on September 28th. Many well-wishers shared memories and refreshments with the librarians and trustees. Next year a drive will begin for repairs to the Bachelder Library. Bachelder is not supported by tax dollars, but by a trust that was established years ago. Additional funds will be needed to address the urgency for major repairs to the library.

The Friends of the Andover/Bachelder Libraries would like to thank all who have supported their libraries in financial and volunteer capacities this year. We really appreciate you and look forward to your continued support in 1998.

Respectfully submitted,
Friends of the Andover/Bachelder Libraries



Rubin Adams, Grade 3

LIBRARY TRUSTEES' REPORT

The Board of Library Trustees in 1997 was very concerned with the financial solvency of William Adams Bachelder Library and has been equally concerned with the future of Andover Public Library in its present quarters.

We have many individuals and organizations to thank for their generosity with gifts of money, time and expertise. The list includes the Friends of the Libraries for their contribution towards internet installation and subscription at Andover Public Library. (Should you want to e-mail the library, you may do so at this address: tayclark@kear.tds.net) This was made possible through Friends fund-raising efforts — the bake sale at town meeting, the Fourth of July used book sale and a newsletter campaign. We also thank the Andover Service Club, Blackwater Grange and Proctor Academy. Among others who merit our thanks are Mary Pellerin for organizing the Fourth of July book sale, Greg Stetson working toward a Boy Scout merit badge, Eileen Neville and Barbara Doe assisting at Andover and Alex Bernhard donating his legal expertise to Bachelder. To everyone who has given so generously, we say thank you.

We celebrated the 40th anniversary of Bachelder Library in several ways. On the green during the Fourth of July, children designed bookmarks that were later laminated. These have been on sale at both libraries since September. We also sold, and still have available, commemorative canvas book bags. The culminating event was a photo display and open house at Bachelder Library on September 28th

Of great concern to the trustees is maintenance of the Bachelder building. Trust income has always been small, and we have always needed to be cautious. However, due to a change in state law, bank fees for administering the trust now come out of income rather than out of principal and income combined, so we are experiencing more difficulty in paying for necessary repairs. Mr. Bernhard is assisting us in looking for ways to bring our income from the trust to a more satisfactory level.

There are two warrant articles arising from our year long discussions. Looking to the future, one calls for the establishment of a capital reserve fund in anticipation of a change to Andover Public Library's space, whether it be to move the library to totally new quarters or expand the space the library takes in the current town hall. The other warrant article seeks voters' permission to accept gifts of personal property other than money, as these are sometimes offered.

The summer reading program and Christmas crafts program were offered to the children of the community again this year, with moderate turnout at each.

In anticipation of the Fourth of July sale of used books, Laurie Brownell has graciously offered us barn storage space.

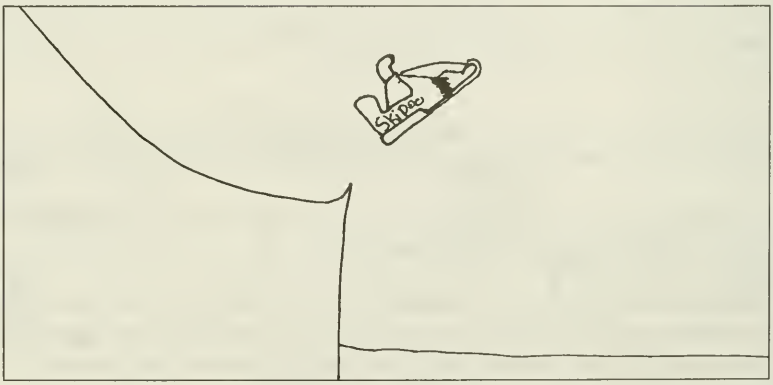
We close as we began, with thanks. We thank the librarians for their wisdom, skills and good humor in operating under budget constraints and thank our patrons and local organizations for their continued patience, interest and support.

Respectfully submitted,
Library Trustees

ANDOVER PUBLIC LIBRARY
Financial Statement and 1998 Budget

Income:	Estimated Revenues 1997	Actual Revenues 1997	Estimated Revenues 1998
Cash on Hand January 1, 1997	$432.79	$432.79	$167.96
Development Fund	1,398.80	1,670.73	1,670.73
Town Appropriation	13,281.50	13,282.00	13,300.00
Trust Funds	90.00	83.06	90.00
Interest	0.00	0.00	0.00
Donations	0.00	408.96	0.00
Miscellaneous	0.00	399.99	0.00
Total Income	$15,203.09	$16,277.53	$15,228.69

Expenditures:	Estimated Expenses 1997	Actual Expenses 1997	Estimated Expenses 1998
Salaries:			
Librarian	$7,063.06	$7,063.08	$7,063.06
Substitute	220.00	152.28	231.00
Social Security	560.00	540.24	560.00
Bookkeeping	220.50	220.50	220.50
Janitor	100.00	110.00	110.00
Books, Magazines, etc.	4,500.00	4,913.05	4,500.00
Telephone	350.00	300.38	350.00
Maintenance	150.00	0.00	150.00
Development Fund	750.00	312.17	750.00
Miscellaneous	500.00	848.14	500.00
Total Expenditures	$14,423.56	$14,459.84	$14,434.56



Anthony McLeod, Grade 3

WILLIAM ADAMS BACHELDER LIBRARY
Financial Statement and 1998 Budget

Income:	Estimated Revenues 1997	Actual Revenues 1997	Estimated Revenues 1998
Cash on Hand January 1, 1997	$1,004.27	$1,004.27	$846.83
Savings Account	2,463.95	2,495.48	2,495.48
Trust Funds/Interest	10,500.00	10,304.78	10,300.00
Donations	0.00	1,255.00	0.00
Miscellaneous	0.00	53.50	0.00
Total Income	$13,968.22	$15,113.03	$13,642.31

Expenditures:	Estimated Expenses 1997	Actual Expenses 1997	Estimated Expenses 1998
Salaries:			
Librarian	$7,063.06	$7,063.08	$7,063.08
Substitute	100.00	0.00	100.00
Social Security	560.00	540.24	550.00
Bookkeeping	220.50	110.00	220.50
Janitor	150.00	48.00	150.00
Books, Magazines, etc.	2,000.00	1,869.84	2,000.00
Telephone	50.00	0.00	0.00
Electricity	380.00	371.74	400.00
Fuel	950.00	779.38	850.00
Maintenance	150.00	672.49	150.00
Insurance	200.00	251.95	260.00
Bank Expenses	25.00	0.00	0.00
Miscellaneous	150.00	64.00	150.00
Total Expenditures	$11,998.56	$11,770.72	$11,893.58

Andrew Donaldson, Grade 2

1997 LIBRARY STATISTICS

	Andover Public Library	Bachelder Library
Circulation:		
Adult Non-Fiction	399	214
Adult Fiction	1,517	1,458
Juvenile Books	2,810	714
Magazines	515	105
Cassettes, Videos & Non-books	530	94
Total	5,771	2,585
Interlibrary Loaned	209	28
Interlibrary Borrowed	450	155
Total	6,430	2,768
New Acquisitions:		
Adult Books	247	125
Juvenile Books	173	36
Magazines	25	6
Audios	46	0
Videos & Non-books	43	4
Total	534	171

Jacob Wagner, Grade 3

PLANNING BOARD REPORT

1997 was a busy year for the Planning Board. There were 19 separate Planning Board meetings, six additional joint meetings with the ZBA to shorten the ZBA/Planning Board process for applicants, and a first-ever September 23, 1997 Joint Conference attended by Planning Board, ZBA, Selectmen, and Conservation Commission members and by the acting Building Inspector. This conference is discussed in more detail later.

Planning Board members throughout much of 1997, and now 1998, include: Chairperson, Fritz Hunting, Vice-Chairperson, Kevin Sleeper, Secretary, Leigh Morse, Stacey Viandier, Jacquie Colburn, and Laurie Dunlop, as full members, Peter Zak as ex-officio Selectman member, and alternates, Chris Norris, Ed Hiller, and Laurie Brownell. All of our meetings are open to the public and our minutes are available for public inspection, and are usually included in the Andover Beacon.

The Planning Board is required to follow the Andover Master Plan, Zoning Ordinance, relevant state statutes, and its own subdivision and site plan review regulations, copies of which are always available to applicants and to the public. All of these guiding documents were adopted with public approval or significant public input.

During 1997, the Planning Board approved three site plan reviews (R.P. Johnson & Son, Slitzer Andover Cafe, and Paul Fenton office space modifications), and waived the need for five site plan reviews on limited expansions and home occupations. Five minor subdivisions were approved, one major subdivision was approved, and several lot mergers and annexations were approved. In 1997 no final application of any type presented to the Planning Board was denied.

Perhaps the most important event in 1997 was the September 23rd conference suggested and arranged by the Planning Board. As a result of this initial meeting the Planning Board believes there will be improvement in consistency of approach and in communication between separate town boards relating to building permits, zoning, and planning. The Planning Board has now adopted new simpler forms and applications for its subdivision and site plan review applications. In addition, for several hours each week the Planning Board staff secretary will be available at the town office to assist applicants on Planning Board matters. Another conference is expected in 1998 to discuss and assess the status of the suggested improvements.

The Planning Board in 1997 joined the LRPC (Lakes Region Planning Commission). The Planning Board, ZBA, Selectmen, and Conservation Commission all benefit from LRPC services and the providing of information. LRPC dues are now included in the Planning Board/ZBA budget for 1998.

Consistent with the Master Plan, Zoning Ordinance, and its own regulations, the Planning Board will continue to preserve the essential, rural atmosphere of Andover, while also trying to foster commercial development and residential expansion.

Respectfully submitted,
Planning Board

POLICE CHIEF'S REPORT

1997 was a year for the record books, seeing both the hiring of Andover's first full-time police officer and a new high in calls for assistance.

After a thorough search producing a good slate of candidates, the selectmen chose Seldon ("Donny") Nason of neighboring Webster, who brings to the Department his ten years of police experience in other New Hampshire departments. He joins Officer Rachel Robitaille, who was certified by the N. H. Police Standards and Training Council on April 5, 1997, after graduating from the N. H. Police Academy. During the year the Department did, however, accept the resignation of Officer Stephen Bourdeau in April.

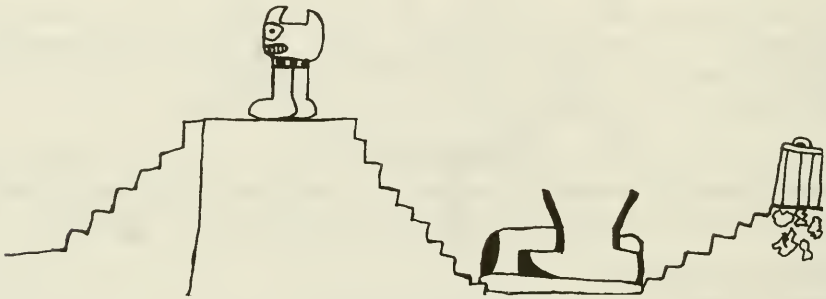
Calls to the Department for police assistance in 1997 numbered 1,004, more than doubling those of the previous year. Our new computer system enables keeping records more easily by type of call and those received after its installation included:

Homicides	1	Stolen vehicles	5
Assaults	16	Domestic disturbances	44
Burglary	17	Assistance to neighboring departments ('mutual aid')	97
Thefts	29		

The Department looks forward to the purchase of a new cruiser in 1998, the present car being nine years old with over 100,000 miles accumulated and having become less than dependable.

On behalf of the Department and for myself, I would like to thank the N. H. State Police and all area departments for their assistance on calls, and we are particularly grateful to the residents of Andover for their support. As always, we are available to talk with anyone who would like to stop by the police office during business hours, 7:00 p.m. to 9:00 p.m. on the second and fourth Mondays of every month.

Respectfully submitted,
Glenn E. Laramie, Chief of Police



Cory George, Grade 3

Town of
ANDOVER

RECYCLING CENTER

Too Good To Toss

- ALUMINUM: It takes 95% less energy to make aluminum from recycled goods than from bauxite ore.
- GLASS: To produce glass from recycled bottles rather than from raw materials requires half the water and 68% of the energy, and cuts air pollution by 20% and mining wastes by 80%.
- PAPER: To produce newspaper from recycled newsprint rather than virgin pulp requires 50% less water and energy, and causes 74% less air pollution.
- YARD WASTES: Our yard wastes account for 18% of our nations landfills and are 100% compostable.

Saving energy, resources and money is easy. Just recycle!

Source: Earth Day 1990 Action Guide

HELP TO REDUCE
TOWN EXPENSES BY

RECYCLING

REMOVE THIS PAGE...
HANG ON REFRIGERATOR

MATERIAL	ITEMS	HOW
ALUMINUM (Mandatoy)	Beverage containers Pie plates and foil (CLEAN ONLY)	Empty contents.
CARDBOARD (Mandatory)	Corrugated, double walled, & brown paper bags	Flatten. Keep clean and dry.
TIRES	Car, truck, motorcycle & bicycle tires (no rims)	Remove rim from tire. Tires $1/each. Please cut up large (truck) tires.
BATTERIES	Automotive; small household batteries	See attendant. Place in designated barrel in building
OIL	Motor and transmission oil and oil filters	Bring container to attendant.
SCRAP METAL	Iron, brass, copper, aluminum, car engines and body parts, some appliances, etc.	See attendant
NEWSPAPERS (Mandatory)	Newspapers and inserts only.	Place in large box inside building.
TIN (STEEL) CANS & LIDS	Cans which attract magnet: tuna, etc.	RINSE!
GLASS	Glass jars and bottles only. Absolutely no mirrors, ceramics, windows or light bulbs.	RINSE and remove lids. Separate clear, brown, green.
YARD WASTE	Leaves, grass, plants and weeds	Put in compost pile. If you bag them, remove bags.
WOOD: LUMBER, LIMBS & BRUSH	Limbs 5" diameter or less, 2X4's, pallets. No pressure treated, painted, stained wood or nails.	Put on or near burn pile. Someone may reuse it. Check with attendant.
GOODIES	Books, toys, clothing, antiques, household items: anything that needs a new home.	Bring to Swap Shop. Clothes should be clean and boxed or bagged.
APPLIANCES with CFCs	Refrigerators, air conditioners	See attendant $5 fee charged
MAGAZINES	Catalogs, Shopper, glossy paper, phonebooks	Place in large box inside building.
MIXED PAPER	White and colored copier paper, envelopes, junk mail	Place in large box inside building.

See reverse side for information about CONSTRUCTION DEBRIS.

Since it is unlawful to burn demolition debris, the Transfer Station is providing a trailer for the disposal of: drywall, roofing materials, insulation, painted and pressure treated wood, plywood, and particle board. We have set fees with the intention of covering the rental of the trailer and the cost of dumping the materials at a legal site.

$ 55. per yard
$ 30.50 per half-yard
$ 19.50 per quarter-yard
Lesser amounts- fee determined
by attendant

THANK YOU FOR RECYCLING

SEPARATION OF ITEMS MAY OCCUR ON SITE AT THE TRANSFER STATION. SAVE SPACE AT HOME BY USING ONE BIN FOR ALL YOUR RECYCLABLES.

RECYCLING BINS ARE AVAILABLE FOR PURCHASE AT THE TRANSFER STATION FOR $5.00. JUST ASK AN ATTENDANT.

RECREATION DEPARTMENT REPORT

The following list outlines the programs offered by the Town of Andover.

The ski program includes conventional downhill skiing and snowboarding at Ragged Mountain Ski Area as well as cross country skiing at Norsk in New London. The programs runs for six weeks starting in January and is open to grades one through eight. Lessons are included to help not only the beginners learn the basics, but to help the advanced skiers master the expert trails.

The basketball program consists of four teams: the boys' teams for grades three and four and grades five and six, the girls' teams for grades three and four and grades five and six. (Basketball for grades seven and eight is sponsored by the school.) The program runs from December through February with games on Saturdays.

Girls softball is offered to grades four through eight starting in May. Adult coed softball will be offered starting this year.

The swim program is one of our most important programs but unfortunately last year, due to the lack of a qualified instructor, it did not happen. We are hopeful that an instructor can be found so that the program can run four days per week for four weeks in July.

In 1997 we had about 80 registered soccer players in grades one through six. The fifth and sixth graders played in a new league that included Franklin, Sanbornton, and Northfield/Tilton. The third and fourth graders had two teams. One played in the new league and the other played with the Merrimack Valley Soccer League where Andover usually plays (includes New London, Warner, Hopkinton, and others). The first and second graders played intramural games.

Many thanks to the parents and others who volunteered their time to coach and assist in other ways. More volunteers are always welcome.

We still are planning to complete the soccer field (square off the southeast corner) and pave the parking lot and driveway at the Blackwater Park. Donations were gratefully received in memory of Clarence Keyser. Additional donations of money or materials are still needed to finish these projects.

The old field behind the school saw some renovation work to the infield this past year. However, the rest of the field needs a new sprinkler system for irrigation and it needs to be reseeded. Both fields get plenty of use by the little league, the soccer program, the softball program as well as other groups and individuals.

There are two program areas that we would like the town to consider including in the recreation department. The first addresses the need for a teen recreation outlet.

Ideas that have been tossed around include: basketball hoops installed in various parts of town, a skateboard park or even a full-fledged recreation center. The second is some sort of a summer recreation program. This program would include day-long activities for school-age children up to grade six and run for approximately six weeks during summer vacation. This type of program would be totally self funded through a registration fee. Although not well received by the selectmen at this point, the need exists for this type of program, and we will continue to explore ways in which to make it work in Andover as it now does quite successfully in so many other New Hampshire towns.

Respectfully submitted,
Recreation Department

Alicia Shedd, Grade 7

RECYCLING COMMITTEE REPORT

The grant for our hazardous waste building was rewritten and approved for $2,500. The previous grant was for $1,500 and would not have covered the town's total cost. The site work is done. We still have to pour the foundation and erect the building. The project must be completed by September, 1998. Our plans are to use this building for used oil, batteries and possibly paint.

The percentage of Andover's waste which was recycled declined in 1997 from 1996. Our total waste, however, increased. The effort to recycle is minimal. Visit the recycling center and ask your neighbor how many minutes per week he or she spends in order to recycle. Also, try to buy wisely. Avoid excess packaging. Try to purchase containers which can be recycled at our transfer station.

Recycled Materials 1997

Materials	# Tons	Income/ (Expense)	Savings	Net
Aluminum cans	1.60	$1,312.45	$ 62.40	$1,374.85
Cardboard	49.01	1,876.31	1,911.39	3,787.70
Glass*	0.00			
Mags, news & mixed paper	46.89	(293.48)	1,828.71	1,535.23
Scrap metal	106.35	1,438.79	4,147.65	5,586.44
Total	203.85	$4,334.07	$7,950.15	$12,284.22

* No glass was marketed in 1997, however, there will be a sufficient quantity collected to do so in mid-1998.

64 refrigerators & air conditioners were recycled with a net cost to the town of $186.33.

A total of 71.31 tons of construction debris was disposed of with a net cost to the town of $1,209.00.

Respectfully submitted,
Recycling Committee

RESCUE SQUAD REPORT

During 1997, the Andover Rescue Squad responded to 136 calls, with the majority of these calls being emergency transports to the two local hospitals. The break-down is as follows:

100	Emergencies
1	Emergency transfer
4	Non-emergency transfers
8	Stand-bys
23	Cancelled/Home assists

The Andover Rescue Squad is a non-profit, volunteer organization which provides emergency care to residents and visitors of the town. Mutual aid to neighboring towns is provided as necessary. Patients who are transported by the rescue squad are not charged for this service, and volunteers are not compensated for their time. To quote a previous member, "This service is one of Andover's many community organizations where neighbors help neighbors." If you are a resident and would like to know more about becoming a member, you may contact any of the members listed below. They will be more than happy to talk with you and answer questions.

1997 Rescue Squad Members

Chris Barrett
Jeanne Barrett
Ed Becker
Ron Benoit
James Dominic
Les Fenton
Bruce Goldthwaite
David Hewitt
JoAnne Hicks
Sue Houston
Jacob Johnson
Joyce Jones
Martha Lefebvre
Rene Lefebvre
John Lyons
John McDonald
Jeff Miller
Gene Poulin
Anna Thompson
Jerry Thompson
John Thompson
John Wagner
Teddy Walker

We are proud to be able to still say that our only fund raising is through our annual support letter which is mailed to each household in the spring. We would like to thank all of you for your donations and letters of appreciation. We are very grateful for your continued support. It is by means of your generosity throughout the year that we do not have to charge for services rendered, as other local squads have had to begin to do.

Memorial donations were received honoring Lucille Kidder, Donald Hazen, Cameron Ordway, George Newton, Donald Blake, Virginia Hutchinson, Clarence Cooke, Marguerite Grosvenor, Mary Keyser, Noah Jewett, Donald Nash, Catherine Ennight, Blanche Carr, Marie Walsh, Karin Forsberg, Ethel B. Lindley, Theodore Lindley, Roger D. Evans, Florence Thompson, Sylvia Sleeper, John Ireland, Harold Keyser, Leo Scrivens, Percy & Elisabeth Richardson.

1997 Financial Report

Expenditures:

Telephone	$272.90
Oxygen	391.70
Ambulance Fuel	260.93
Ambulance Service & Repairs	2,067.54
Medical Supplies	1,713.37
Equipment	2,303.66
Training	710.00
Postage	512.00
Bank Service Charges	3.49
Office Supplies	192.58
Miscellaneous	80.64
Total	$8,508.81

Income:

Donations	$7,941.00
Memorials	3,170.00
Total	$11,111.00

Respectfully submitted,
Rescue Squad

Sara Turner, Grade 2

ROAD AGENT'S REPORT

Before his resignation in June, Dale McLeod orchestrated the sand sealing of Plains Road, South and North Short Streets, Ives Road, Powers Lane, Switch Road, and Monticello Drive. The sand sealing should save what surface is left on those roads and buy several years of time before more extensive work will have to be done on them.

After the transition we got right to work rebuilding the previously paved portion of Dyers Crossing Road. The process included installing an underdrain in the ditchline on the uphill side of the steepest portion of the road along with two new culverts, reclaiming all of the old pavement (grinding it up and relaying it as a subbase), adding a compacted base of a specially processed crushed stone, and then applying a two inch thick layer of pavement on top. Guardrailings were installed at three culvert crossings. Emery Road from its intersection with Dyers Crossing also was reclaimed, however, due to budgetary concerns the paving was postponed until 1998. At some point in the near future these reclaimed roads should receive an additional one inch thick layer of pavement as a "wear course". Once completed these new roads should outlast all of the others in Andover.

The entire deck on the Last Street bridge was replaced, thus allowing the "passenger car only" posting to be removed. Trees were thinned out along the roadside and a turn-around was constructed at the end of the town maintained portion. Most of the road was also reditched and regraded.

All of the roadsides got mowed, with portions of those on Chase Hill Road and Emery Road getting brush cut back where the mower can't reach. Several roads received much needed ditching, an area that deserves attention. The single most important thing that can be done to preserve a road's surface is to keep as much of the moisture away from it as possible. Properly constructed ditches provides an avenue for the water to flow, away from the road surface.

It has been a trying year, and I thank you for your support.

Respectfully submitted,
John Jurta, III, Road Agent

ZONING BOARD OF ADJUSTMENT REPORT

The board held eight public hearings and considered thirteen petitions during 1997. One application was withdrawn, one was settled without action and one was not acted upon. Relief was granted from side setback in two instances, from street setback once and from waterfront setback once. Additional special exceptions from Article VIII, Section D1 and special exceptions from Article IX were approved for the operation of a repair garage, the conversion of a portion of residential property into two offices and the storage of fireworks in an approved facility on residential property. A special exception from Article IX was approved for the construction of a barn and riding trails where lessons and boarding will take place and for the conversion of a former store into a restaurant and two apartments. One application for an additional special exception was denied.

Respectfully submitted,
Zoning Board of Adjustment

Mikail Peer, Grade 5

REPORTS OF:

ANDOVER VILLAGE DISTRICT

ANDOVER FIRE DISTRICT

EAST ANDOVER FIRE PRECINCT

Stephen Gallo, Grade 2

ANDOVER VILLAGE DISTRICT
1998 WARRANT
State of New Hampshire

To the inhabitants of the Andover Village District in the Town of Andover, County of Merrimack and the State of New Hampshire qualified to vote in district affairs:

You are hereby notified to meet at the Andover Elementary/Middle School in said district on Monday, the 2nd day of March, 1998, at 7:00 p.m. to act on the following subjects:

ARTICLE 1: To hear the report of the last annual meeting.

ARTICLE 2: To hear the annual reports of the commissioners, treasurer and auditor.

ARTICLE 3: To elect the necessary officers for the ensuing term:

Commissioner for three years
Moderator for one year
Clerk/Treasurer for one year

ARTICLE 4: To see if the district will vote to accept and expend any federal and/or state grants received by the district.

ARTICLE 5: To see if the district will vote to accept the withdrawal from the capital reserve account the sum of $3,000 for the purchase of computer equipment consisting of a computer, printer and copier.

ARTICLE 6: To see if the district will vote to accept the withdrawal from the capital reserve account the sum of no more than $5,000 for surveying and legal fees in regards to the Jones' property.

ARTICLE 7: To see if the district will vote to accept water rents totaling an estimated amount of $73,200 to be billed quarterly at a gallonage rate.

ARTICLE 8: To see if the district will vote to accept the budget as recommended by the commissioners and presented by the budget committee and to raise and appropriate such sums as may be necessary for the budget.

ARTICLE 9: To transact any further business that may legally come before this meeting.

Given under our hands and seal, the 21st day of January, 1998.
COMMISSIONERS OF THE ANDOVER VILLAGE DISTRICT:
Toby Locke Linford Stiles Kurt Meier

ANDOVER VILLAGE DISTRICT
1998 Proposed Budget

	Appropriations 1997	Actual Expenditures 1997	Proposed* Budget 1998
Commissioners' Salaries	$1,500	$1,279	$1,500
Clerk/Treasurer Salary	1,000	1,000	1,500
Office	400	454	500
Telephone	900	866	900
Fuel	2,400	2,773	2,400
Electricity	3,500	3,015	3,500
Chemical Treatment	2,300	1,657	2,300
Chlorine Plant Operator	5,000	3,915	5,000
Water Testing	1,500	120	2,000
Maintenance & Repair	12,000	9,392	20,000
Meter Reading	1,000	563	500
Snow Removal	800	577	800
Insurance	800	757	800
Capital Reserve Deposit	1,000	1,000	0
Dam Maintenance	1,200	300	1,200
Meters	500	739	500
Bond Payment	46,440	46,440	45,128
Legal/Surveying Fees (Jones)	0	0	5,000
Office Equipment	0	0	3,000
Filtration Plant	1,000	498	0
Education	500	105	1,500
Total	$83,740	$75,450	$98,028

Source of Revenues

	Estimated Revenues 1997	Actual Revenues 1997	Proposed Revenues 1998
Water Rents	$64,000	$62,386	$73,200
Interest	400	266	400
Logging	2,500	2,864	0
State Grant Program	13,735	13,735	13,342
Capital Reserve (Jones)	0	0	5,000
Capital Reserve (Office Equip)	0	0	3,000
Cash Account Withdrawal	3,105	0	3,086
Total	$83,740	$79,251	$98,028
Checking Account Balance	$21,738	$29,677	
Capital Reserve Account	$28,136	$34,676	

* This proposed 1998 budget was submitted by the commissioners and has been recommended by the budget committee.

ANDOVER VILLAGE DISTRICT
ANNUAL MEETING MINUTES
March 3, 1997

The annual meeting for the Andover Village District was called to order on March 3, 1997, at 7:00 p.m. by Moderator Paul Fopiano. Seven members of the district attended. The following is a summary of the annual meeting minutes.

ARTICLE 1: To hear the report of the last annual meeting. Minutes of the March 4, 1996 annual meeting were read and accepted.

ARTICLE 2: To hear the annual reports of the commissioners, treasurer and auditor. Toby Locke gave a brief summary of the work accomplished during 1996 which included painting the hydrants, the installation of water main blowoffs on the north end of Main Street and the repair of leaking mains. The treasurer's report was read and accepted. The auditor used to review the 1996 district financial records was John Whitcomb of Potter Place.

ARTICLE 3: The following officers were elected:

Commissioner for two year	Linford (Tripp) Stiles
Commissioner for three years	Kurt Meier
Moderator for one year	Paul Fopiano
Clerk/Treasurer for one year	Lisa Meier

ARTICLE 4: To see if the district will vote to accept and expend any federal and/or state grants received by the district. Accepted.

ARTICLE 5: To see if the district will vote to accept quarterly water rents to a total annual amount of $64,000 to be shared among the users. The quarterly water rent billing is to be set at the January 15, 1997 billing amount until switched to a gallonage rate when individual water meter installation is completed and water use information is available. Accepted.

ARTICLE 6: To see if the district will vote to accept the budget as recommended by the commissioners and presented by the budget committee and to raise and appropriate such sums as may be necessary for the budget. Accepted

ARTICLE 7: To transact any further business that may legally come before this meeting. Toby Locke explained the town warrant article submitted by the commissioners by petition, which requests the town consider transferring the former Jones property to the district. Overdue water rents were also discussed and shut-off notices will be sent to those property owners who are over six-months past due. The implementation of billing by meters was discussed at length and an effort to collect and organize meter installation, repair and water use data will be under taken by Kurt and Lisa Meier.

The meeting was adjourned at approximately 9:00 p.m.

Respectfully submitted,

Joseph M. Vercellotti
Clerk/Treasurer

ANDOVER FIRE DISTRICT NO. 1
CHIEF'S REPORT

The Andover Fire Department responded to a total of 81 calls in 1997. That's a large increase in the number of responses from last year's 51. We are very fortunate to have a well trained and eager group of firefighters in Andover. Their dedication to training and getting the job done are to be admired.

The joint training between the two fire departments, the rescue squad and the police department has resulted in very smooth and well organized responses to emergencies town wide. It is now policy for Lakes Region Mutual Fire Aid to dispatch both fire departments for any call in town, regardless of where in town. What that means to you and me is a lot more help when you need it!

Andover Fire Department training in 1997 included one firefighter completing career level certification, one firefighter completing firefighter one certification, four firefighters completing section A of level one (they are due to finish section B in 1998), four finished a transition course from the old level one curriculum to the new curriculum, two finished the Lukas extrication class and three more went on to complete the advanced extrication course. All this training represents an almost unbelievable sacrifice of time on the part of these individuals and their families.

Thank you to all Andover volunteer firefighters, and thank you to the Andover taxpayers. Without your support, it would not be possible for these people to do the wonderful job that they do for our community.

The Andover Fire Department Roster for 1997:

Firefighters

Larry Anderson	Kathy Ellis	Kurt Meier
Dennis Bartlett	Jim Emken	Roy Meier
Ron Benoit	Darren Gove	Vic Phelps
John Bock	Andy Guptill	Peter Sanborn
Richard Brewster	Fred Lance	Chuck Severance
Ron Brule	John Landry	Jack Williams
Jim Dominic	John Lyons	

Officers

John McDonald, Chief

Chris Barrett, Captain — Chuck Ellis, Lieutenant — Glenn Haley, Deputy Chief

Have a safe year and remember to replace the batteries in your smoke detectors.

Respectfully submitted,
John McDonald, Chief

ANDOVER FIRE DISTRICT NO. 1
1998 WARRANT
State of New Hampshire

To the inhabitants of the Andover Fire District No. 1, in the Town of Andover, County of Merrimack and the State of New Hampshire qualified to vote in district affairs:

You are hereby notified to meet at the Andover Fire Station in said district on Wednesday, the 18th day of March, 1998, at 7:30 p.m. to act on the following subjects:

ARTICLE 1: To hear the report of the last meeting.

ARTICLE 2: To hear the reports of the treasurer, auditor, commissioners and the fire chief.

ARTICLE 3: To elect the necessary officers for the ensuing year:

Commissioner for three years
Moderator for one year
Clerk/Treasurer for one year

ARTICLE 4: To see if the district will vote to authorize the commissioners to borrow money in the anticipation of taxes.

ARTICLE 5: To see if the district will vote to accept and expend any grants or gifts to the district, whether federal, state or from private individuals.

ARTICLE 6: To see if the district will vote to authorize the use of the December, 1997 fund balance of $2,778.62 for the purchase of new equipment.

ARTICLE 7: To see if the district will vote to raise and appropriate the sum of $10,000 to be added to the Fire Vehicle Capital Reserve Fund.

ARTICLE 8: To see if the district will vote to accept the budget as recommended by the budget committee.

ARTICLE 9: To see if the district will vote to raise and appropriate such sums of money as may be necessary for the budget.

ARTICLE 10: To transact any other business that may legally come before this meeting.

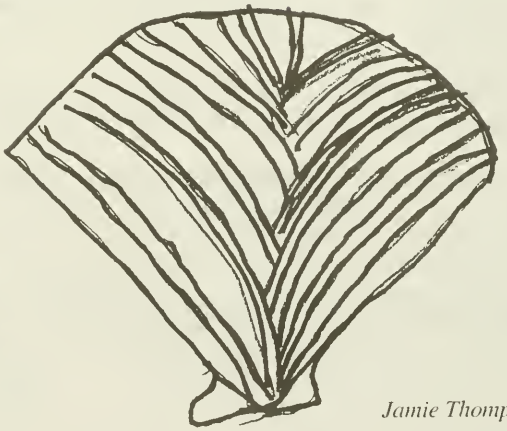
Given under our hands and seal, the 2nd day of February, 1998.

COMMISSIONERS OF THE ANDOVER FIRE DISTRICT NO. 1:
Kenneth Ovenden Chuck Severance Jack Williams

ANDOVER FIRE DISTRICT NO. 1
1998 Proposed Budget

	Appropriations 1997	Actual Expenditures 1997	Proposed* Budget 1998
Fuel	$1,800	$1,922	$1,800
Electricity	750	726	750
Telephone	400	396	400
Water	175	167	175
Dues	250	110	250
Maintenance & Repair	5,596	4,833	5,000
Miscellaneous	650	419	650
Insurance	4,800	3,107	3,600
Training	1,500	2,943	2,000
Building & Site	300	276	300
New Equipment	4,000	2,608	4,000
Clerk Salary	350	350	350
LRMA Assoc.	3,400	3,368	3,875
Chief's Salary	500	500	500
Equipment Capital Reserve	10,000	10,000	10,000
S.C.B.A. Equip	0	0	4,000
Building Capital Reserve	3,000	3,000	0
Total	$37,471	$34,725	$37,650
Amount to be raised by taxes	$35,375	$35,375	$37,650
Additional funds available	2,096	2,128	2,779
Total	$37,471	$37,503	$40,429

* This proposed 1998 budget was submitted by the commissioners and has been recommended by the budget committee.



Jamie Thompson, Grade 5

ANDOVER FIRE DISTRICT NO. 1
ANNUAL MEETING MINUTES
March 19, 1997

The annual meeting of the Andover Fire District No. 1 was held on March 19, 1997. Acting Moderator Mark Stetson called the meeting to order to 7:30 p.m. There were six voters present.

ARTICLE 1: To hear the report of the last meeting. A motion was made and seconded that the minutes of the 1996 annual district meeting be accepted as published in the town report. The motion was approved, all in favor.

ARTICLE 2: To hear the reports of the treasurer, auditor, commissioners, and the fire chief. A motion was made and seconded to accept the treasurer's and auditor's report as published in the town report. It was so voted and accepted.

ARTICLE 3: The following officers were elected:

Commissioner for three years	Jack Williams
Moderator for one year	Mark Stetson
Clerk/Treasurer for one year	Fred Lance

ARTICLE 4: To see if the district will vote to authorize the commissioners to borrow money in the anticipation of taxes. A motion was made and seconded to authorize the commissioners to borrow money in anticipation of taxes. It was so voted and accepted.

ARTICLE 5: To see if the district will vote to accept and expend any grants or gifts to the district, whether federal, state or from private individuals. A motion was made and seconded to accept and expend any grants or gifts to the district, whether federal, state or from any private individuals. It was so voted and accepted.

ARTICLE 6: To see if the district will vote to authorize the transfer/use of the December, 1996 fund balance to the Fire Vehicle Capital Reserve Fund. A motion was made by Ron Brule and seconded by John McDonald to amend Article 6 to read as follows: "To see if the district will vote to authorize the transfer/use of the December, 1996 fund balance of $2,096.76 to the maintenance and repair line item of the budget." There was no discussion on the amendment, and it was adopted unanimously. The amended article was then moved and seconded. It was then so voted and accepted.

ARTICLE 7: To see if the district will vote to raise and appropriate the sum of $10,000 to be added to the Fire Vehicle Capital Reserve Fund. A motion was made and seconded. The article was so voted and accepted.

ARTICLE 8: To see if the district will vote to establish a capital reserve fund under the provisions of RSA 35:1 for the purpose of renovating the fire station and to raise and appropriate the sum of $3,000 to be placed in this fund and to delegate the commissioners as agents to expend. A motion was made and seconded. It was so voted and accepted.

ARTICLE 9: To see if the district will vote to accept the budget as recommended by the budget committee. A motion was made and seconded. It was so voted and accepted.

ARTICLE 10: To see if the district will vote to raise and appropriate such sums of money as may be necessary for the budget. A motion was made and seconded. It was so voted and accepted.

There being no other business to come before the meeting, a motion was made and seconded to adjourn. The meeting was adjourned at 7:57 p.m.

Respectfully submitted,
Fred Lance, Clerk/Treasurer

Kendra Adams, Grade 2

EAST ANDOVER FIRE PRECINCT
CHIEF'S REPORT

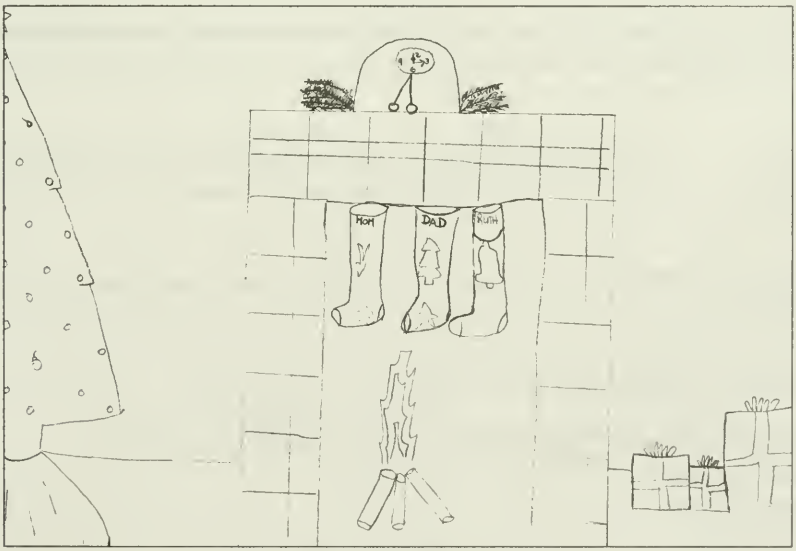
The members of your fire department anxiously await the delivery of the new fire truck voted in by you last spring. There have been some manufacturing delays, but we expect to have the truck in service in April. The hose, nozzles and other equipment have been purchased and are in storage. We plan to have an open house in May or June to show voters the fire station and new truck.

This past winter we, in emergency services, were challenged with a history making ice storm. We spent many hours checking people, downed power wires and fallen tree limbs. The storm caused many of us to work with several agencies for the first time. I am pleased to report that the spirit of cooperation and the willingness of all involved to get the job done was outstanding. None of us wish for another storm, but it is comforting to know that there are people and resources available to handle the task.

Several of us were required by the state to take refresher courses in order to keep our certification as fire fighters. The training was good for all of us and keeps everyone current with the new methods being taught to the younger firefighters.

We again wish to thank you for your support of our fund raising efforts. The chicken barbecue and the Christmas tree sale were both a super success. The money raised is used to purchase equipment for the fire department, but just as important is the fun we have during these events when you turn out and participate.

Have a safe year,
Rene Lefebvre, Chief



Hilary Goodnow, Grade 5

EAST ANDOVER FIRE PRECINCT
1998 WARRANT
State of New Hampshire

To the inhabitants of the East Andover Fire Precinct in the Town of Andover, County of Merrimack and the State of New Hampshire, qualified to vote in precinct affairs:

You are hereby notified to meet at the East Andover Fire Station in said precinct on Tuesday, the 17th day of March, 1998, at 7:30 PM to act on the following subjects:

ARTICLE 1: To choose the necessary officers for the ensuing term:

Moderator for one year
Clerk for one year
Treasurer for one year
Auditor for one year
Commissioner for three years

ARTICLE 2: To hear the reports of any committees.

ARTICLE 3: To see if the precinct will vote to transfer to the capital reserve fund previously established for the purchase of a new fire truck, the sum of $136.45, the 1997 surplus from bank interest; and the 1997 surplus from precinct taxes collected by the Town of Andover.

ARTICLE 4: To see if the precinct will vote to authorize the commissioners to sell the 1965 Dodge fire truck, referred to as 32-M-1 by any manner that they determine to be in the best interest of the precinct.

ARTICLE 5: To see if the precinct will vote to accept the budget as presented by the budget committee and to raise and appropriate such sums as may be necessary for the budget.

ARTICLE 6: To transact any other business which may legally come before the meeting.

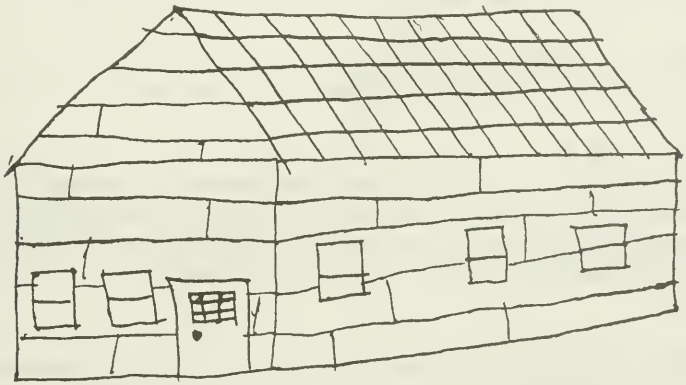
Given under our hands and seal, the 5th day of February, 1998.

COMMISSIONERS OF THE EAST ANDOVER FIRE PRECINCT:
Mark E. Thompson
Timothy H. Frost
Roger W. Kidder

EAST ANDOVER FIRE PRECINCT
1998 Proposed Budget

	Appropriations 1997	Actual Expenditures 1997	Proposed* Budget 1998
Heat, Fuel	$900	$801	$800
Electricity	1,100	1,093	1,440
Telephone	300	300	300
Fuel, Truck Maintenance	1,500	900	1,400
Equipment	4,800	8,093	5,000
Insurance	2,500	2,237	3,000
Administration/Training	700	898	800
Building Maintenance	1,000	410	600
LRMA Assoc.	3,300	3,368	3,600
NHMBB Fee	2,000	0	0
Fire Truck & Equipment	150,000	150,000	0
Bank Loan	0	0	19,523
Capital Reserve	16,424	16,424	0
Total	$184,524	$184,524	$36,463
Amount to be raised by taxes	$34,100	$34,100	$35,327
Amount from capital reserve	72,000	72,000	0
Amount from bank loan	78,000	78,000	0
Additional funds available	424	424	1,136
Total	$184,524	$184,524	$36,463

* This proposed 1998 budget was submitted by the commissioners and has been recommended by the budget committee.



Todd Miller, Grade 5

EAST ANDOVER FIRE PRECINCT
ANNUAL MEETING MINUTES
March 18, 1997

The 64th Annual Meeting of the East Andover Fire Precinct was held March 18, 1997, at the East Andover Fire Station. The meeting was attended by 33 residents and was called to order at 7:40 p.m. by Gina Thompson, Moderator. The moderator requested that Chief Lefebvre lead the assembly in the Pledge of Allegiance. The warrant was then read and the following actions were taken.

ARTICLE 1: The following officers were elected:

Moderator for one year	Edward Becker
Clerk for one year	Kathleen Kidder
Treasurer for one year	John Cotton
Auditor for one year	Sandra Mullen
Commissioner for three years	Roger Kidder

ARTICLE 2: To see if the precinct will vote to raise and appropriate the sum of $150,000 for the purchase of a new fire apparatus and related equipment for said apparatus, and to authorize the issuance of not more than $78,000 of bonds or notes in accordance with the provisions of the Municipal Finance Act (RSA Chapter 33) and to authorize the commissioners and treasurer to issue and negotiate such bonds or notes and to determine the rate of interest thereon; furthermore, to authorize the withdrawal of $72,000 from the East Andover Fire Precinct Equipment Capital Reserve Fund created for this purpose. It was moved by Howard Wilson and seconded by JoAnn Hicks. A description of the proposed truck was given by Chief Lefebvre. The delivery date will be about 300 days. Questions regarding logistics of storage were asked and answered. There was also a discussion regarding the advisability of updating current equipment. Pursuant to RSA Chapter 33, a ballot vote was taken when all discussions ended. The votes were counted by supervisors of the checklist, and the vote was 31 in favor, 0 opposed.

ARTICLE 3: To hear the reports of any committees. It was moved, seconded and passed to accept the chief's report as printed in the town report.

ARTICLE 4: To see if the precinct will vote to raise and appropriate the sum of $16,000 to be added to the capital reserve fund previously established for a new fire truck; and also vote to transfer to the same capital reserve fund the sum of $424, the 1996 surplus from bank interest; and the 1996 surplus from precinct taxes collected by the Town of Andover. Motion made by JoAnn Hicks, seconded by Beth Frost and passed.

ARTICLE 5: To see if the precinct will vote to authorize the commissioners to sell the 1965 Dodge fire truck, referred to as 32-M-1 by any manner that they determine to be in the best interest of the precinct. It was moved, seconded and passed.

ARTICLE 6: To see if the precinct will vote to accept the budget as presented by the budget committee and to raise and appropriate such sums as may be necessary for the budget. It was moved by Edward Becker to accept, raise and appropriate the amount of $184,524; seconded by Tim Frost. There was no discussion, and the article passed.

ARTICLE 7: To transact any other business which may legally come before the meeting. There being no further business, the meeting adjourned at 8:19 p.m.

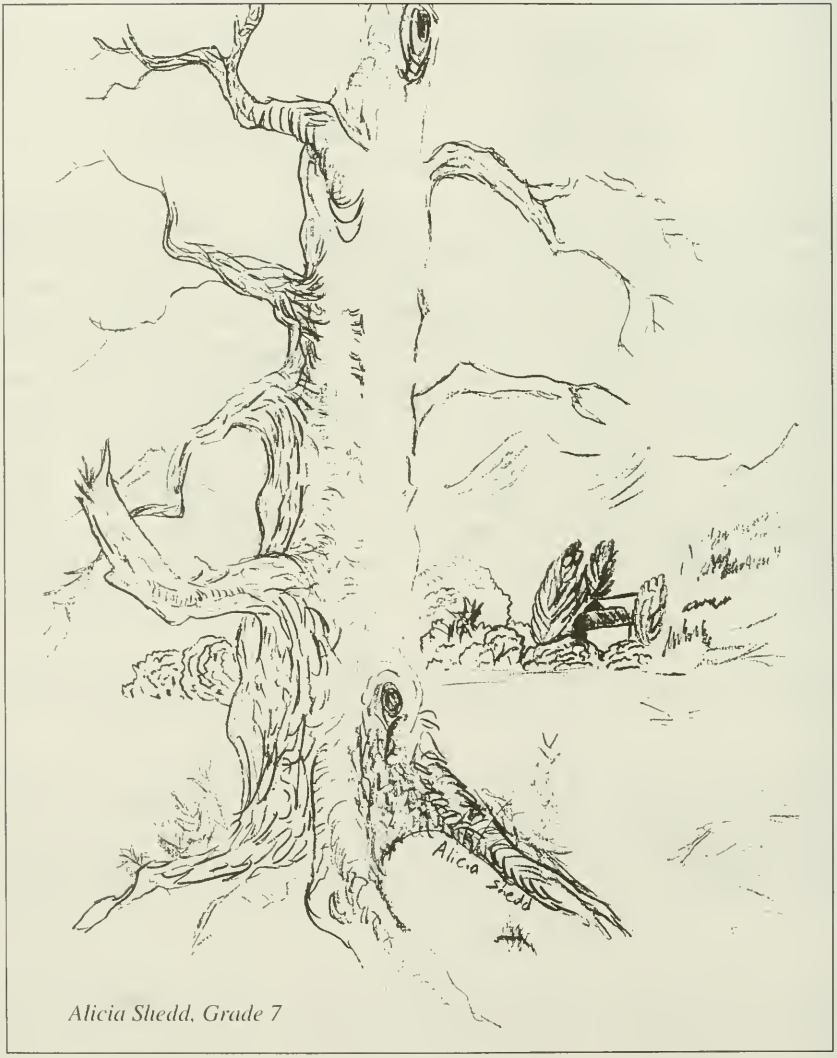
Respectfully submitted,
Kathleen Kidder, Clerk

Jeffie Wilkins, Grade 5

ANDOVER

SCHOOL DISTRICT

REPORT



Alicia Shedd, Grade 7

ANDOVER SCHOOL DISTRICT DIRECTORY

School Board

Charles McCrave	Term Expires 1998
Marcia Williams	Term Expires 1998
Joanna Sumner	Term Expires 1999
Lynn Baker	Term Expires 2000
Michael Curry	Term Expires 2000

School District Officers

Ann W. Clark, Treasurer Sharon Mickle, Clerk William Bardsley, Moderator

Central Office Personnel

Philip D. Bell, Jr.	Superintendent of Schools
Bernard R. Davis	Assistant Superintendent for Business
W. Michael Cozort	Assistant Superintendent for SRSD
Robin Reagan Heins	Personnel Administrator
Debbie Gay	Business Manager
Kathleen Boucher	Accounting/Benefits Coordinator
Robin Wirth	Bookkeeper - MVSD/SAU
Margaret Labrecque	Bookkeeper - SRSD/ASD
Dolores Moore	Secretary - Superintendent/Personnel
Louise Dupre	Secretary - Special Education
Sally Welch	Secretary - Assistant Superintendent

School Staff

Jane Slayton, Principal, Tel: 735-5494
David Bousquet, Asst. Principal/Coord. of SPED

Adams, Candi	Special Education Aide
Barrett, Jeanne	Library Assistant
Barselle, Marilyn	School Nurse
Beach, Heather	Special Education Aide
Beliveau, Kristy	Grade 5
Burrows, Julia	Occupational Therapist (PT)
Carmody, James	Science
Connor, Christine	Computer Education
Cunningham, Kristen	Speech Assistant (PT)
Currier, Elizabeth	Grade 1
DeRoche, Maureen	Speech Pathologist (PT)
Dustin, John	Social Studies
Estin, Alex	Special Education Aide (1-1)
Fadden, Cathy	Teacher Aide
Gagne, Holly	Special Education/Reading Recovery
Griffin, Edna-Marie	Music/Band
Hildebrand, Gretchen	Grade 2
Hill, Percy	Physical Education
Jurta, Brenda	Chapter I Reading Tutor
Kidane, Molly	Grade 4
Leach, Wendy	Grade 2

Lemeris, Shari	Language Arts
Loveless, Wendy	Kitchen Manager
McDonald, Brenda	Food Service
Murch, Tracey	Grade 6
Parenteau, Gail	Secretary
Pellegrino, Audrey	Kindergarten
Puleo, Ruth	Art
Reavy, Greg	Custodian
Roy, Marjorie	Permanent Sub/Building Aide
Selander, Ronald	COTA (PT)
Stebbins, Stephen	Math
Stukenberg, Mary	Grade 3
Thompson, Anna	Teacher Aide
Thompson, Lucyna	Grade 1
Tiede, Lynn	Special Education
Von Ohlsen, Barbara	Guidance Counselor (PT)
Weeks, Stacey	Grade 3
Whitcomb, Mary Jane	Food Service
Wright, Dennis	Custodian

CLASS TOTALS AS OF JANUARY 1998

Kindergarten	32
Grade 1	25
Grade 2	25
Grade 3	30
Grade 4	22
Grade 5	24
Grade 6	24
Grade 7	33
Grade 8	35
	250

ATTENDANCE TABLE
School Year Ended June 30, 1997

Length of School in Weeks	36
Total Enrollment	249
Girls	121
Boys	128
Average Daily Attendance	214
Average Daily Absence	10
Average Daily Membership	224
# of Students Not Absent, Tardy or Dismissed	7

ROLL OF PERFECT ATTENDANCE

Pupils not absent, tardy or dismissed for the school year ended June 30, 1997

Grade 4: Bryan Pellegrino

Grade 5: Jon Benson

Grade 6: Matt Adams

Grade 7: Chris Cloutier
Justus Zimmerman

Grade 8: Tina Binette
Randi Deroy

HONOR ROLL STUDENTS

**** High honors all four terms**
*** Honors or high honors all four terms**

Grade 5:
Marco Abreu
Jon Benson*
Jake Brown*
Kristina Curebanas*
Adam Fitzpatrick*
Laurel Fitzpatrick*
Matt Johnson
Michael Kaulbach
Elizabeth Lamb
Crystal O'Mara
Chloe Rochon

Grade 6:
Sterling Baker*
Carmen Benson*
Danielle Bowne
Karen Carmack*
David Colburn
Joshua Daneault
Robin Dukette
Nicole Hannan*
Anna Katie Jurta*
Melissa Maruszak
Stephanie McDonald
Chris Nowell
Justin Renfrew
Meagan Thibodeau*
Melissa Tillotson
Alicia Tadakowsky
Michelle Schofield
Alicia Shedd*
Gregory Stetson*
Nick Upton
Mary Will*
Stephanie Williams**

Grade 7:
Barbara Blodgett
Chris Cloutier*
Adonis Curebanas*
Aaron Fish
Crystal Flaherty*
Amanda Gross**
Kayla Hartwell*
Joel Jenkins*
Peter Johnson*
Ashley Kendrick*
Jennifer Keyser*
Megan Maruszak*
Maygan McDaniel*
Robbie Mercaldi
Joseph Ordway
Aliya Peer*
Elizabeth Sell*
Michelle Shaver
Garrett Thompson*
Meghan Wilcox
Justus Zimmerman*

Grade 8:
Jacqueline Abreu*
Christine Barkowski*
Kim Barrett
Tina Binette*
Julie Blodgett
Nathan Burke
Randi Deroy
Greg Gagne
Meagan Haney
Amy Johnson
Amanda Jurta*
Katie Lafiosca
Jessica Mead*
Peter Petras Cleopa
Dorothy Spencer*
Kate Upton*

EFFORT HONOR ROLL STUDENTS

Grade 5:
Emily Kerton
Jason Roy

Grade 6:
Amanda Dukette

Grade 7:
Joshua Carter

1997 ANDOVER SCHOOL DISTRICT GRADUATES

Jacqueline Abreu
Desiree Baker
Christine Barkowski
Kim Barrett
Tina Binette
Julie Blodgett
Nathan Burke
Randi Deroy
Gregory Gagne
Meagan Haney
Matthew Hollins
Beth Hough
Amy Johnson
Amanda Jurta
Katie Lafiosca
Jessica Mead
Nick Meier
Grant Morneau
Peter Neo Petras Cleopa
Breanna Smith
Justin Smith
Dorothy Spencer
Gwendolyn Kate Upton
Christin Warner

SCHOOL BOARD REPORT

The membership on the board changed in 1997 as Wallace (Scotty) Scott decided not to run for re-election and Anna Thompson resigned to accept a job as an aide in the kindergarten. Lynn Baker was elected in March and Charles McCrave was appointed in September.

A ceremony was held in the spring to honor Scotty for the many years he contributed to the school board and for his efforts in the construction of the new school addition. His portrait and plaque hang in the library. We commend him for his citizenship.

A poll was taken in the spring indicating that the majority of Andover residents would like us to retain the Hamp House and find a community use for it. The original Hamp House Committee found that it was not suitable for the town offices or for the library. At this time, the Andover After School Program is using the first floor; and the Andover Service Club has made a request to use the second floor for their thrift shop. We are also awaiting the results of a study that was done on the possible costs to put the building in good repair. Any future uses of the Hamp House will change as the needs of the community change.

The kindergarten program began in the 1996-97 school year with an enrollment of 22 children. The program was divided into two sessions. There were 10 students in the morning session and 12 in the afternoon session. In the 1997-98 school year, the enrollment is 33 - up 11 students from the previous year.

The program's success was evident as noted in the end of the year evaluations. The curriculum focuses on introducing concepts which are necessary for the first grade such as letter and sound recognition, number concepts, motor skills and very important social skills. Audrey Pellegrino is the teacher and Anna Thompson is her assistant.

In September, the Andover Elementary School received approval of the Goals 2000 grant for $48,668. The grant entitled "Connecting a Community of Learners" was designed to develop an educational model to ensure equitable access to information and technology for students, parents, and the community of Andover. Through the grant, the computer lab at the school will be open two nights a week for instruction in computer technology, thus making the technology available in the evening for students, parents and other community members. A PhoneMaster system has been purchased that will increase communication between the school and the community. This system will enable teachers to post homework assignments, class activities and other important messages for students and parents. The PhoneMaster system will also automatically call parents who cannot be reached during the day to provide important information. Pentium computers have been purchased and are being used in the classrooms to reinforce instruction. Other technology purchased

through the grant will be used to increase communication and instruction through the use of web sites and telecommunications. It is hoped that this project will result in a substantial increase in student performance, as the students and their parents will have full access to technology. We also expect to develop a stronger school/community partnership, as the school will be able to offer a valuable service to the citizens of Andover.

Other Noteworthy Events:

- The board had a special day long meeting during the summer to set short-term and long-term goals.
- The Annaleida Van't Hoff School Art and Music Trust Fund was created by the trustees of the Proctor trust fund and will donate funds each year to the Andover Elementary/Middle School's art and music program. The funds are to be used separately from the regular budgeted costs. Additional donations to this fund are welcome. They will expand the possibilities for its use.
- Percy Hill received the Physical Education "Teacher of the Year" award for his outstanding contribution to the community, curriculum, student interest and the learning environment.
- A new two-year contract with the faculty was negotiated.

The board would also like to commend Principal Jane Slayton for her leadership and her inspiration. She is a wonderful asset to our school and community.

Future Concerns:

- Maintenance of the building and grounds is an on-going concern. Rotting windows need to be replaced at an estimated cost of $40,000. Shades for the windows in the new building need to be purchased which have been estimated at $5,000.
- A changing world creates new needs that must be addressed by a continuing look at curriculum design and teacher training.
- A growing school population and the addition of a kindergarten have filled the school. We no longer have any spare classrooms and our buses are filled to capacity. High school transportation has become a critical concern because of overcrowding.

Respectfully submitted,
School Board

SUPERINTENDENT'S REPORT

I am writing my ninth annual report as your Superintendent of Schools. This year has witnessed considerable progress in our school system and we have much of which to be proud. This fall we received a $49,000 grant from Goals 2000 funds which has greatly enhanced our ability to provide technology both for our students and teachers, and for community usage. We have also written, and have accepted, a District Technology Plan which has qualified us to apply for further technology grants, and to apply for substantial discounts on telecommunications charges.

We are in the second year of our kindergarten program, which appears to be faring very well. Our kindergarten enrollment grew from 22 last year to 33 this fall. Let's hope that same growth doesn't happen every year! We expect that the kindergarten program will begin to have a real impact within the next two to three years.

Testing results from the third and sixth grades have shown progress, but still have been somewhat disappointing. The third grade results have shown steady improvement, but still rank below state averages. In addition to instituting kindergarten and the reading recovery program last year, we have this year engaged the faculty in four joint professional workshop days with Merrimack Valley faculty. In these days, we have engaged consultants from Kentucky to work with teachers on improving our assessment of students and our instruction (two days) and engaged writing experts to help improve our instruction in students' writing (two days). We are also revising our curriculum to more closely reflect the curriculum frameworks upon which the State Assessment Program is based.

The sixth grade test results, in only their second year, were very low, as they were throughout the state. The state assessments, and the much higher standards which they measure, are much more demanding than they have been in the past. However, we should still, as a district, be doing better than we are. All of us are working hard to coordinate our curriculum and instruction and to improve our performance. I do want us to be careful, however, that we don't simply "teach to this test" and ignore other vital aspects of our students' education.

I am very pleased with the new staff we hired this year and with the administration of David Bousquet and second-year principal Jane Slayton. Stable administrative leadership in the building is very important for development of the educational programs, and I am happy that Jane and David are providing that stability. New faculty, including Wendy Leach in second grade, Lucy Thompson in first grade, Kristy Beliveau in fifth grade and Lynn Tiede in Special Education, have added strength to the school. All faculty members are being thoughtfully and thoroughly evaluated and most are responding very positively. Jane and David are recognizing and supporting good instruction and pointing out required improvements where necessary. Their attention to evaluation will also improve the school.

So, these are the components for improving our school:

(1) A stable and energetic administration,
(2) Curriculum development and coordinated instruction,
(3) An evaluation system which both supports and insists upon good teaching,
(4) A well-trained, hard-working, enthusiastic staff,
(5) Community and parental involvement.

This is the path which we are on. If we stay on this path, we will have a school of which we can be increasingly proud. This is what it takes to slowly, but steadily, improve the program of the school and our students' achievements.

Respectfully submitted,

Philip D. Bell, Jr.
Superintendent of Schools

Tasha Martin, Grade 5

State of New Hampshire
ANDOVER SCHOOL DISTRICT WARRANT
Annual Meeting - March 7, 1998

To the inhabitants of the school district in the Town of Andover qualified to vote in district affairs:

You are hereby notified to meet at the Andover Elementary/Middle School Gymnasium in said district on Saturday, the 7th day of March, 1998, at 1:00 p.m. to act upon the following subjects:

ARTICLE 1: To see if the district will vote to accept the reports of officials, agents, auditors and/or committees as printed in the school district report.

ARTICLE 2: To see if the district will vote to authorize the school board to make application for, to accept and expend on behalf of the district any and all advances, grants or other funds for educational purposes which may now or hereinafter be forthcoming from the United States of America and its agencies or from the State of New Hampshire and its agencies.

ARTICLE 3: To see if the district will authorize the school board to accept and expend on behalf of the district private gifts and contributions for educational purposes.

ARTICLE 4: To see if the district will vote to raise and appropriate the sum of $2,251,784 for the support of schools, for the payment of salaries of school district officers and agents and for the payment of statutory obligations of the school district. (The school board and budget committee recommend passing this article. Majority vote required.)

ARTICLE 5: To see if the district will vote to raise and appropriate the sum of $31,042 for the purpose of contracting a second bus for the transportation of high school students. (The school board and budget committee recommend passing this article. Majority vote required.)

ARTICLE 6: To transact any other business that may legally come before this meeting.

Given under our hands at said Andover the 3rd day of February, 1998.

ANDOVER SCHOOL BOARD:

Charles McCrave	Marcia Williams	Joanna Sumner
Lynn Baker		Michael Curry

ANDOVER SCHOOL DISTRICT
1998-99 PROPOSED BUDGET

	Actual Expenditures 1996-97	Budget 1997-98	School Board Budget 1998-99	Budget Committee Recommended
1100 Regular Education Programs				
Salary Pool			$43,431	$43,431
Salaries	$473,160	$520,193	540,810	540,810
Benefits	101,020	123,310	130,915	130,915
Repairs & Maintenance	4,418	4,575	4,875	4,875
Tuition - Regular	537,094	502,350	513,660	513,660
Supplies	23,733	22,724	22,995	22,995
Books	19,970	16,729	13,923	13,923
Computer Software	2,033	329	64	64
Kits	620	227	1,704	1,704
Periodicals	434	1,021	674	674
Dues/Fees	20	125		
Furniture & Equipment	22,116	5,033	2,065	2,065
Total	$1,184,618	$1,196,616	$1,275,116	$1,275,116
1190 Kindergarten *				
Salaries	$27,169			
Benefits	4,515			
Transportation	7,000			
Supplies	2,661			
Total	$41,345			
* Kindergarten is now included as part of the Regular Education Programs				
1200 Special Education Programs				
Salaries	$101,773	$117,399	$113,995	$113,995
Benefits	21,368	26,854	27,367	27,367
Services	13,912	37,894	42,520	42,520
Transportation	12,920	11,600	14,950	14,950
Tuition	56,962	46,250	34,040	34,040
Supplies, Books, etc.	4,235	5,930	6,460	6,460
Total	$211,170	$245,927	$239,332	$239,332
1400 Other Instructional Programs/Co-Curricular Activities				
Salaries/Benefits	$4,968	$6,903	$6,919	$6,919
Supplies/Officials	4,210	4,250	3,725	3,725
Dues	25	135	145	145
Total	$9,203	$11,288	$10,789	$10,789
2120 Guidance Services	$35,371	$37,931	$30,590	$30,590
2130 Health Services	$25,385	$28,680	$32,291	$32,291
2210 Improvement of Instruction	$3,077	$4,400	$5,000	$5,000

2220 Educational Media Services				
Salaries/Benefits	$12,689	$16,563	$13,685	$13,685
Repairs & Maintenance	352	500	500	500
Supplies - Library	403	550	550	550
Books	2,468	2,800	1,800	1,800
Computer Software	297	800	300	300
Periodicals	314	400	350	350
Equipment	743	0	0	0
Total	$17,266	$21,613	$17,185	$17,185
2300 School Board Services				
School Board Services	$10,920	$11,489	$11,411	$11,411
SAU #46 Management Services	48,598	49,152	48,031	48,031
Total	$59,518	$60,641	$59,442	$59,442
2410 School Administration				
Salaries/Benefits	$87,346	$89,121	$86,856	$86,856
Repair & Maintenance	3,885	5,900	6,150	6,150
Supplies & Services	2,251	2,320	2,300	2,300
Dues, Graduation	650	600	700	700
Total	$94,132	$97,941	$96,006	$96,006
2540 Operation & Maintenance				
Salaries/Benefits	$45,390	$46,621	$46,717	$46,717
Services/Repairs	28,614	20,500	22,200	22,200
Insurance	4,850	5,900	4,900	4,900
Telephone	4,116	5,000	3,800	3,800
Supplies	12,081	11,500	13,000	13,000
Heat, Electricity, Gas	32,961	36,600	37,350	37,350
Equipment	3,160	2,200	2,000	2,000
Total	$131,172	$128,321	$129,967	$129,967
2550 Pupil Transportation	$110,441	$123,556	$128,958	$128,958
1998 Warrant Article 5			31,042	31,042
4000 Building/Site Improvement	$818	$500	$500	$500
5100 Debt Service				
Principal	$100,000	$100,000	$95,000	$95,000
Interest	34,075	28,775	23,608	23,608
Total	$134,075	$128,775	$118,608	$118,608
5200 Transfer to Federal Projects	$33,543	$45,000	$45,000	$45,000
5240 Transfer to Food Service	$81,276	$61,500	$63,000	$63,000
Total Expenditures	$2,172,410	$2,192,689	$2,282,826	$2,282,826

ANDOVER SCHOOL DISTRICT
1998-99 ESTIMATED REVENUE

	Actual 1996-97	Budgeted 1997-98	Estimated 1998-99	Budget Committee Recommended
General Fund:				
Foundation Aid	$29,847	$45,263	$17,591	$17,591
School Building Aid	53,384	53,384	39,884	39,884
Catastrophic Aid	10,906	0	0	0
Tuition	1,720	0	0	0
Kindergarten Support	10,500	22,500	22,500	22,500
Interest Revenue	466	0	0	0
Other Income	9,125	0	0	0
Sub-total General Fund	115,948	121,147	79,975	79,975
Fund Balance	45,167	57,704	14,168	14,168
Total General Fund	$161,115	$178,851	$94,143	$94,143
Federal Funds:				
Title I	$29,294	$40,000	$40,000	$40,000
Title II	4,249	5,000	5,000	5,000
Total Federal Fund	$33,543	$45,000	$45,000	$45,000
Food Service Fund:				
Sale of Lunches	$31,400	$35,000	$35,000	$35,000
Child Nutrition	18,695	20,000	20,000	20,000
Interest Income	275	0	0	0
District Support	20,000	0	0	0
Total Food Service Fund	$70,370	$55,000	$55,000	$55,000
Revenue other than Assessments	$265,028	$278,851	$194,143	$194,143

	Budgeted 1997-98	Estimated 1998-99	Budget Committee Recommended
Appropriation	$2,192,689	$2,282,826	$2,282,826
Less Revenues	278,851	194,143	194,143
District Assessment	$1,913,838	$2,088,683	$2,088,683

ANDOVER SCHOOL DISTRICT
1998 SCHOOL WARRANT
State of New Hampshire

To the inhabitants of the school district in the Town of Andover qualified to vote in district affairs:

You are hereby notified to meet at the Andover Elementary/Middle School Gymnasium in said district on Tuesday, the 10th day of March, 1998, at 1:00 PM to act upon the following subjects:

ARTICLE 1: To choose by nonpartisan ballot the following school district officers, with the polls opening at 1:00 PM and remaining open continually until 9:00 PM.

Moderator for the ensuing year
Clerk for the ensuing year
Treasurer for the ensuing year
Two (2) School Board Members for the ensuing three years (2001)

Given under our hands and seal, the 3rd day of February, 1998.

ANDOVER SCHOOL BOARD:

Marcia Williams
Lynn Baker
Michael Curry
Joanna Sumner
Charles McCrave

Christina Dolbeare, Grade 2

SCHOOL DISTRICT TREASURER'S REPORT

Cash on hand July 1, 1996		$48,218.63
Received from Selectmen	$1,999,456.00	
Received from State Sources	131,492.38	
Received from All Other Sources	105,814.34	
Total Receipts		$2,236,762.72
Total Amount Available for Fiscal Year		$2,284,981.35
Less School Board Orders Paid		2,160,237.69
Balance on Hand June 30, 1997		$124,743.66

SUMMARY OF SALARIES OF SUPERINTENDENT AND ASSISTANT SUPERINTENDENTS

	Andover	Merrimack Valley	Shaker Regional	Total
Local Share Supt.	$5,424.24	$40,024.74	$24,451.02	$69,900.00
Local Share Asst. Supt.	4,811.20	35,501.20	21,687.60	62,000.00
Local Share Asst. Supt.	4,552.02	33,588.72	20,519.27	58,660.00
Local Share Asst. Supt.	4,462.00	32,924.50	20,113.50	57,500.00
Total	$19,249.46	$142,039.16	$86,771.39	$248,060.00

The salary figures above refer to the local share as determined by the joint School Administrative Board.

G&C

GRZELAK AND COMPANY, P.C.

CERTIFIED PUBLIC ACCOUNTANTS

Laconia Office (603) 524-6734
FAX (603) 524-6071

MEMBERS
American Institute of Certified Public Accountants (AICPA)
New Hampshire Society of Certified Public Accountants
AICPA Division for CPA Firms—Private Companies Practice Section

INDEPENDENT AUDITOR'S REPORT

To the Board
Andover School District
Andover, New Hampshire

We have audited the accompanying general-purpose financial statements of the Andover School District as of and for the year ended June 30, 1997, as listed in the table of contents. These general-purpose financial statements are the responsibility of the Andover School District management. Our responsibility is to express an opinion on these general-purpose financial statements based on our audit.

We conducted our audit in accordance with generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the general-purpose financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the general-purpose financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall general-purpose financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

The general-purpose financial statements referred to above do not include the General Fixed Assets Account Group, which should be included to conform with generally accepted accounting principles. The amounts that should be recorded in the General Fixed Assets Account Group are not known.

In our opinion, except for the effect on the general-purpose financial statements of the omission described in the preceding paragraph, the general-purpose financial statements referred to above present fairly, in all material respects, the financial position of the Andover School District as of June 30, 1997, and the results of its operations for the year then ended in conformity with generally accepted accounting principles.

Our audit was conducted for the purpose of forming an opinion on the general-purpose financial statements taken as a whole. The individual and combining fund financial statements and schedules listed in the table of contents are presented for purposes of additional analysis and are not a required part of the general-purpose financial statements of the Andover School District. Such information has been subjected to the auditing procedures applied in the audit of the general-purpose financial statements and, in our opinion, is fairly presented in all material respects in relation to the general-purpose financial statements taken as a whole.

Grzelak & Co PC CPAs

GRZELAK AND COMPANY, P.C., CPA's
Laconia, New Hampshire
September 9, 1997

P.O. BOX 8 · LACONIA, NEW HAMPSHIRE · 03247

Exhibit A

ANDOVER SCHOOL DISTRICT

COMBINED BALANCE SHEET - ALL FUND TYPES AND ACCOUNT GROUPS
As of June 30, 1997

	Governmental Fund Types		Fiduciary Funds	Account Groups	TOTALS
	General Fund	Special Revenue Funds	Trust and Agency Funds	General Long-Term Debt	Memo Only
ASSETS					
Cash and Cash Equivalents	$ 133,641	$ -	$ 8,451		$ 142,092
Accounts Receivable	2,339	-	-		2,339
Due from Other Governments	21,222	4,160	-		25,382
Prepaids	-	-	-		-
Other Assets	-	-	-		-
Property and Equipment, Net	-				-
Amount to be Provided for Retirement of General Long-Term Debt and Other Obligations				$ 575,000	575,000
TOTAL ASSETS	$ 157,202	$ 4,160	$ 8,451	$ 575,000	$ 744,813

The notes to financial statements are an integral part of this statement.

LIABILITIES					
Accounts Payable	$ 11,163	$ -	$ -		$ 11,163
Cash Overdraft		7,897			
Due to Other Governments	17,767	455	-		18,222
Accrued Expenses	59,439	60	-		59,499
Deferred Revenue	329	-	-		329
Due to Student Groups	-	-	8,451		8,451
Capital Lease Obligations	-			$ -	-
Long-Term Debt	-			575,000	575,000
TOTAL LIABILITIES	$ 88,698	$ 8,412	$ 8,451	$ 575,000	$ 672,664
FUND EQUITY					
Fund Balance					
Reserved					
Encumbrances	-	-	-		-
Continuing Appropriation	10,800	-	-		10,800
Inventory/Prepaids	-	-	-		-
Endowments	-	-	-		-
Contingencies	-	-	-		-
Unreserved					
Designated	-	-	-		-
Undesignated	57,704	(4,252)	-	-	53,452
TOTAL FUND EQUITY	68,504	(4,252)	-	-	64,252
TOTAL LIABILITIES AND FUND EQUITY	$ 157,202	$ 4,160	$ 8,451	$ 575,000	$ 736,916

The notes to financial statements are an integral part of this statement.

Schedule 1

ANDOVER SCHOOL DISTRICT

SCHEDULE OF GENERAL FUND REVENUES AND OTHER FINANCING SOURCES - ESTIMATED AND ACTUAL
For the Year Ended June 30, 1997

REVENUES AND OTHER FINANCING SOURCES	*Current Year Estimate*			*Actual*	*Variance*
	Original Estimate	*Changes (Net)*	*Final Estimate*		*Favorable or (Unfavorable)*
SCHOOL DISTRICT ASSESSMENT					
District Assessment	$ 1,999,456	$ -	$ 1,999,456	$ 1,999,456	$ -
Other	-	-	-	-	-
	1,999,456	-	1,999,456	1,999,456	-
TUITION					
Regular Day School	-	-	-	1,720	1,720
Special Education	-	-	-	-	-
Vocational Education	-	-	-	-	-
Other	-	-	-	-	-
	-	-	-	1,720	1,720
OTHER LOCAL REVENUE					
Earnings on Investments	-	-	-	466	466
Pupil Activities	-	-	-	-	-
Other Local Sources	-	-	-	-	-
Other	-	-	-	9,125	9,125
	-	-	-	9,591	9,591

INTERGOVERNMENTAL SOURCES					
Foundation Aid	29,847	-	29,847	29,847	-
School Building Aid	53,384	-	53,384	53,384	-
Area Vocational School	-	-	-	-	-
Driver Education	-	-	-	-	-
Catastrophic Aid	9,067	-	9,067	10,906	1,839
Other	-	-	-	10,500	10,500
	92,298	-	92,298	104,637	12,339
REVENUE FROM MISCELLANEOUS SOURCES					
Other	-	-	-	-	-
	-	-	-	-	-
OPERATING TRANSFERS IN					
From Special Revenue Funds	-	-	-	-	-
From Capital Projects Funds	-	-	-	-	-
From Capital Reserve Funds	-	-	-	-	-
From Trust and Agency Funds	-	-	-	-	-
	-	-	-	-	-
OTHER FINANCING SOURCES					
Proceeds from Long-Term Debt	-	-	-	-	-
Other	-	-	-	-	-
	-	-	-	-	-
TOTAL REVENUES AND OTHER FINANCING SOURCES	2,091,754	$ -	$ 2,091,754	$ 2,115,404	$ 23,650
UNRESERVED FUND BALANCE USED TO REDUCE TAXES	45,167				
TOTAL REVENUES, OTHER FINANCING SOURCES AND USE OF FUND BALANCE	$ 2,136,921				

Schedule 2

ANDOVER SCHOOL DISTRICT

SCHEDULE OF GENERAL FUND EXPENDITURES AND OTHER FINANCING USES - BUDGET AND ACTUAL

For the Year Ended June 30, 1997

EXPENDITURES AND OTHER FINANCING USES	Beginning Reserve Items (Expenditures Only)	Current Year Budget: Budget Voted	Current Year Budget: Transfers (Net)	Current Year Budget: Budget Total	Ending Reserve Items (Expenditures Only)	Actual	Variance Favorable or (Unfavorable)
INSTRUCTION							
Regular Programs	$ -	$ 1,238,294	$ -	$ 1,238,294	$ 10,800	$ 1,217,989	$ 9,505
Special Programs	-	266,707	-	266,707	-	211,171	55,536
Vocational Programs	-	-	-	-	-	-	-
Other Instructional Programs	-	10,855	-	10,855	-	9,203	1,652
Adult/Continuing Education	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
	-	1,515,856	-	1,515,856	10,800	1,438,363	66,693
PUPIL SERVICES							
Attendance and Social Work	-	-	-	-	-	-	-
Guidance	-	36,872	-	36,872	-	35,371	1,501
Health	-	25,681	-	25,681	-	25,385	296
Psychological	-	-	-	-	-	-	-
Speech Pathology and Audiology	-	-	-	-	-	-	-
Other Pupil Services	-	-	-	-	-	-	-
	-	62,553	-	62,553	-	60,756	1,797
INSTRUCTIONAL STAFF SERVICES							
Improvement of Instruction	-	4,050	-	4,050	-	3,077	973
Educational Media	-	18,259	-	18,259	-	17,266	993
Other Instructional Staff Services	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
	-	22,309	-	22,309	-	20,343	1,966

GENERAL ADMINISTRATION							
School Board	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Other	-	10,688	-	10,688	-	10,920	(232)
Office of the Superintendent	-	48,598	-	48,598	-	48,598	-
Special Area Administrative Services	-	-	-	-	-	-	-
Other General Administrative Services	-	-	-	-	-	-	-
	-	59,286	-	59,286	-	59,518	(232)
SCHOOL ADMINISTRATION SERVICES							
Administration	-	100,748	-	100,748	-	94,132	6,616
Other	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
	-	100,748	-	100,748	-	94,132	6,616
BUSINESS SERVICES							
Fiscal	-	-	-	-	-	-	-
Operation and Maintenance of Plant	-	124,390	-	124,390	-	131,021	(6,631)
Pupil Transportation	-	112,204	-	112,204	-	110,441	1,763
Procurement	-	-	-	-	-	-	-
Other Business Services	-	-	-	-	-	-	-
	-	236,594	-	236,594	-	241,462	(4,868)
MANAGERIAL SERVICES							
Administration	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
	-	-	-	-	-	-	-

Schedule 2 (Continued)

ANDOVER SCHOOL DISTRICT

SCHEDULE OF GENERAL FUND EXPENDITURES AND OTHER FINANCING USES - BUDGET AND ACTUAL
For the Year Ended June 30, 1997

EXPENDITURES AND OTHER FINANCING USES	Beginning Reserve Items (Expenditures Only)	Current Year Budget: Budget Voted	Current Year Budget: Transfers (Net)	Current Year Budget: Budget Total	Ending Reserve Items (Expenditures Only)	Actual	Variance Favorable or (Unfavorable)
OTHER SUPPORT SERVICES							
Support	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Other	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
COMMUNITY SERVICES							
Community Service	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
FACILITIES ACQUISITION AND CONSTRUCTION							
Facilities Acquisition	-	500	-	500	-	-	500
Construction	-	-	-	-	-	818	(818)
	-	500	-	500	-	818	(318)
OTHER OUTLAYS							
Other	-	-	-	-	-	-	-
	-	-	-	-	-	-	-

DEBT SERVICE							
Principal on Long Term Debt	-	100,000	-	100,000	-	100,000	-
Interest on Long Term Debt	-	34,075	-	34,075	-	34,075	-
Interest on Notes Payable	-	-	-	-	-	-	-
Other Debt Service Charges	-	-	-	-	-	-	-
	-	134,075	-	134,075	-	134,075	-
OPERATING TRANSFERS OUT							
To Special Revenue Funds	-	5,000	-	5,000	-	20,000	(15,000)
To Capital Project Funds	-	-	-	-	-	-	-
To Proprietary Funds	-	-	-	-	-	-	-
To Capital Reserve Funds	-	-	-	-	-	-	-
To Trust and Agency Funds	-	-	-	-	-	-	-
	-	5,000	-	5,000	-	20,000	(15,000)
SUPPLEMENTAL APPROPRIATIONS							
Other	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
TOTAL EXPENDITURES AND OTHER FINANCING USES	$ -	$ 2,136,921	$ -	$ 2,136,921	$ 10,800	$ 2,069,467	$ 56,654

Schedule 3

ANDOVER SCHOOL DISTRICT

SCHEDULE OF GENERAL FUND CHANGES IN UNRESERVED FUND BALANCE
For the Year Ended June 30, 1997

	Exhibit C	*Schedule 1 & 2*
SCHEDULE OF CHANGES IN UNRESERVED FUND BALANCE		
Unreserved Fund Balance		
July 1 - Beginning of Year	$ 22,567	$ 22,567
June 30 - End of Year	57,704	57,704
Change in Unreserved Fund Balance	$ 35,137	$ 35,137
ANALYSIS OF CHANGE		
Revenue Variance - Favorable (Unfavorable)	$ 23,650	$ 23,650
Expenditure Variance - Favorable (Unfavorable)	67,454	
Change in Fund Balance Reserves - (Increase) Decrease	(10,800)	
Expenditure Variance, Net of Change in Reserves		56,654
Unreserved Fund Balance Used to Reduce Assessment	(45,167)	(45,167)
Change in Unreserved Fund Balance	$ 35,137	$ 35,137

ANDOVER SCHOOL DISTRICT MEETING
March 8, 1997

The meeting was called to order at 1:05 p.m. by Acting Moderator Paul Fenton, who introduced the school board, members of the superintendent's office and members of the budget committee. Moderator Fenton cited the rules of the meeting. There were approximately 80 people in attendance.

Marcia Williams, Chairperson of the Andover School Board, recognized Wallace H. Scott for his many years of service as a school board member. Scotty is retiring after this term, and the board has dedicated the new school library in his honor. Also, after 31 years with the district, Assistant Superintendent Edward Briggs will retire in June.

ARTICLE 1: To hear reports of agents, auditors, committees or officers chosen and pass any vote relating thereto.

Marcia Williams moved to adopt Article 1; Mrs. Hiller seconded the motion. **Article 1 was unanimously adopted.**

ARTICLE 2: Shall we adopt the provisions of RSA 40:13 to allow official ballot voting on all issues before the school district?

This article will be voted on March 11, 1997 on Town Meeting Day on the official ballot. Howard Wilson pointed out the fact that this article will be appreciated by those who do not like to come out in poor weather and those who didn't show today. Peter Zak felt this article should be supported by those who are not satisfied with the SAU, school board or budget committee.

ARTICLE 3: To see if the school district will vote to authorize the school board to make application for, accept, and expend on behalf of the district any and all advances, grants or other funds for educational purposes which may now or hereinafter be forthcoming from the United States of America or the State of New Hampshire, or any federal or state agency.

Arthur Urie moved to adopt Article 3; George Kidder seconded the motion. Howard Wilson moved to amend the article by deleting the last five words: "any federal or state agency". His motion died for lack of a second. **Article 3 was adopted.**

ARTICLE 4: To see if the district will authorize the school board to accept and expend on behalf of the district private gifts and contributions for educational purposes.

Howard Wilson moved to adopt Article 4; Grace Stetson seconded the motion. **Article 4 was adopted.**

ARTICLE 5: To see if the district will vote to raise and appropriate the sum of $2,192,689 for the support of schools, for the payment of salaries of school district officers and agents, and for the payment of statutory obligations of the school district.

Budget Committee Chair Ed Hiller moved that the school district vote to raise and appropriate the sum of $2,192,689. Bill Keyser seconded the motion. Mr. Hiller explained that the school budget represents 84% of the tax dollars, the town budget represents 4%, and the county and fire departments 12%. Total appropriation is down 2% from last year, with a $64,000 reduction in high school tuition due to a smaller population, a $16,000 reduction in special education, and a $36,000 increased operating budget. Estimated tax rate impact translates to a $0.24 decrease from last year plus an unexpected increase of $9,000 in state foundation aid will reduce the rate by an additional $0.08 for a net $0.32 reduction.

The moderator proposed the meeting review the budget section by section and then vote on the budget as a whole; there being no objection, the meeting proceeded. In response to Mr. Keyser's question, Superintendent Randy Bell explained that the 1997-98 estimated revenue includes $10,000 from state aid for kindergarten support and the district will receive additional revenue for 1996-97 support.

In response to various questions from the floor regarding the budget as it was reviewed, it was noted the salary increase under special education programs is the same as the other teachers; the nurse is now full time; improvement of instruction includes conference, workshops and travel reimbursement for staff; the superintendent and his assistants will not receive a salary increase; the repair and maintenance item under school administration is not out of line for the quantity of copiers.

Peter Zak asked if any money has been budgeted for Hamp House maintenance and if the transportation expense will fluctuate due to fuel costs. Assistant Superintendent Bernie Davis said maintenance dollars are available only to keep the Hamp House functional; no money has been budgeted for improvements. There is no clause in the transportation contract for fuel adjustments.

Under the transfer to food service section, Ed Hiller noted $35,000 is anticipated from the sale of lunches and $20,000 from state and federal support; the remaining $6,500 will be subsidized by taxes.

There being no further discussion concerning the budget, **the meeting voted to raise and appropriate $2,192,689.**

ARTICLE 6: To see what action the voters will recommend, if any, to the school board in regards to the disposition of the Hamp House.

Howard Wilson moved to adopt Article 6; Peter Zak seconded the motion. Marcia Williams read a statement from School Board Member Mike Curry who was absent

from the meeting due to business commitments. Curry urged retention of the Hamp House by the school district. The building currently houses the Andover After School Program and is used for storage of library books and recreation department equipment. His statement further suggested possible consideration of an activity center for senior citizens and high school students in the Hamp House. The town should also consider utilizing the Hamp House for meeting needs. The building will eventually require $15,000 to $20,000 worth of improvements (new roof, boiler and electric). On the other hand, the building has only $1,500 to $2,000 of salvage value and it would cost $10,000 to demolish the building.

Bill Keyser expressed the board of selectmen's point of view concerning town utilization. It would be too costly to renovate the Hamp House for handicap access and very expensive to maintain the property. A controlled burn would be much cheaper than demolition. He strongly encouraged suggestions from the meeting.

Vicky Mishcon confirmed the success of the after school program located in the Hamp House and supported more community use of the building. She urged setting goals, then soliciting charities and grant foundations for money for building repairs, salaries, scholarship funds, etc. Mrs. Ovenden suggested the building could lend itself well as the future home of the Andover Service Club's thrift shop, from which all proceeds are distributed to Andover students for continuing education scholarships.

Peter Zak felt the after school program should pay rent to the school district. Lynn Baker expressed her personal experience with the after school program and felt the school district is receiving an enormous financial benefit from the non-profit program. The quality time the staff spends with students doing homework motivates the children to be academically successful which ultimately saves thousands of dollars on what would otherwise be academically-at-risk students.

Fred Condon supported New England's tradition of recycling old homes, but in light of the significant cost to upgrade, favored a new building to be used for town, school and community purposes. Then tear down the Hamp House or sell it with the stipulation it be moved to a different site. Paul Fenton's previous investigations found astronomical costs would prohibit moving the building to a different site.

Marcia Williams reminded the meeting the school board originally purchased the Hamp House for the land and would like to relocate the playground equipment to that site. There would be ample space for a playground and a new town hall. Wallace Scott felt it would cost as much to appropriately renovate the Hamp House as it would to build a new, efficient town hall. Mrs. Fairall thought it more historical to revitalize the existing town hall. Charles McCrave suggested additional funds be added to Article 3 of the 1997 Town Warrant and have an architect review the Hamp House and the town's needs, then make recommendations to the town. We need to look at the whole complex - school, town hall, Hamp House - then make an informed decision. Vicky Mishcon would love a new building for town and commu-

nity usage, but in the meantime, we still have the Hamp House and encouraged people to visit the fantastic building. If later we decide to construct a new building to be used by the "whole" community, there is money available other than taxes.

Mrs. Hiller made a motion that the school district discussion of the Hamp House be included in town meeting discussion for a new town office building so that the school board and town officials may act together as to the disposition of the Hamp House. Fred Condon seconded the motion.

Chuck Severance asked how much money has been spent on the Hamp House during the past twelve months. Bernie Davis advised numerous services were donated to prepare the Hamp House for the after school program, but the school board has expended approximately $500 for plumbing, maintenance, etc. Mr. Brewster visited the Hamp House four times and was very impressed. Wallace Scott supported the selectmen's request for site plan, etc. for a new town office building which will give the town a better idea of options. There being no further discussion, **the meeting voted to adopt Mrs. Hiller's motion.**

ARTICLE 7: To transact any other business that may legally come before this meeting.

Chuck Severance questioned the size of the incoming kindergarten. The school board's initial survey indicates 29 to 30 students which will be easily accommodated through the morning and afternoon sections. If the number grows to more than 40, a full-time aide will be hired to assist the teacher.

Fred Condon urged all voters to consider what went on this afternoon: we met, discussed, voted and made appropriate decisions, all a part of our long history. He requested all voters take that thought to the polls on Tuesday when it is time to vote for or against RSA 40:13.

A motion was made, duly seconded and unanimously approved to adjourn the meeting at 2:40 p.m..

Respectfully submitted,
Sharon E. Mickle
Andover School District Clerk

Jacob Wagner, Grade 3

VITAL STATISTICS
Year Ended December 31, 1997

BIRTHS REGISTERED IN ANDOVER, NEW HAMPSHIRE

Date	Name	Place of Birth	Father's Name	Mother's Name (Maiden)
04/08	Kelsey Berta Allen	Concord, NH	Gregory Kent Allen	Maryann Patricia Schultz
04/10	Josiah Stephen Wagner	Franklin, NH	John Jacob Wagner	Amy Ruth Hoseisel
04/15	Emmaly Jean Goldthwaite	Concord, NH	Bruce W. Goldthwaite	Selena Jean Ames
04/22	Kiley Cecile Dulac	Concord, NH	Scott Raymond Dulac	Cristine Louise Churchill
05/16	Shannon Rebecca Haley	New London, NH	Frank Michael Haley	Vickie Sue Kellogg
06/05	Elijah Deane Shedd	New London, NH	Lawrence Eugene Shedd	Judith Ardell Sanborn
06/29	Keith James Davis	New London, NH	Ransom W. Davis, III	Roseanne Mary Foote
07/07	Nicholas William Keniston	Franklin, NH	Michael John Keniston	Joanna Marie Kiejza
07/15	Brenden William Shampney	New London, NH	William Scott Shampney	Dawn Leann Palmer
09/06	Felicia Mae Deshaies	New London, NH	Joseph Albert Deshaies	Launa Jene Miller
10/07	Jessica Marie Dukette	Concord, NH	David Scott Dukette	Carole Leeanne Blodgett
10/12	Shelby Taylor Perreault	Concord, NH	Craig Douglas Perreault	Doreen Marie Deyoung
11/04	Christina Marie Schuster	New London, NH	Jeffrey Kyle Schuster	Denise Marie Shampney
11/09	Bailey Elizabeth Powers	Concord, NH	David Bruce Powers	Laura Ann Gidman

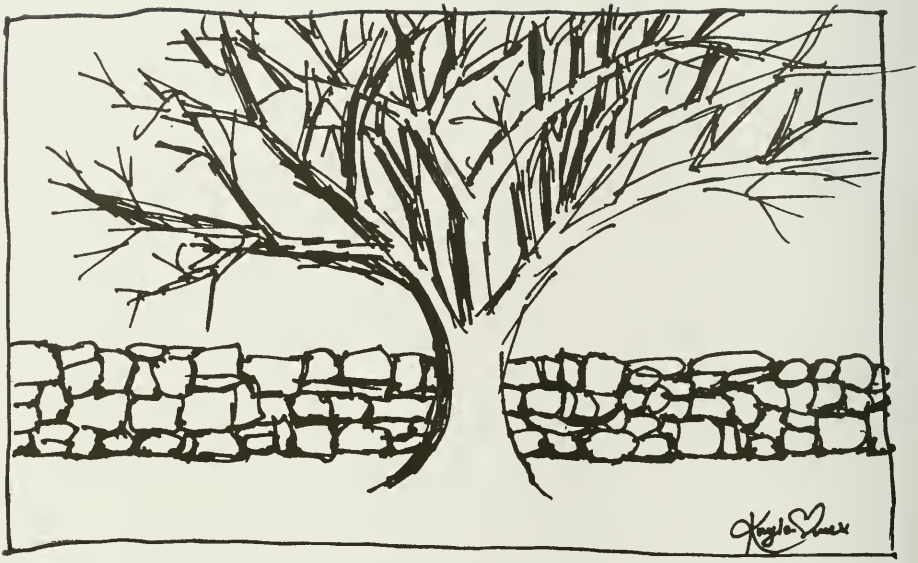
MARRIAGES REGISTERED IN ANDOVER, NEW HAMPSHIRE

Date	Groom's Name	Residence	Bride's Name	Residence	Place of Marriage
02/22	Reni A. Boisvert	Ashburnham, MA	Ann Constance Cormier	Ashburnham, MA	East Andover, NH
03/09	Sivan Nguyen	Westfield, MA	Samanatha Dawn Vigil	Westfield, MA	Andover, NH
05/23	Jon J. Danforth	Andover, NH	Roxanne Jean Bowen	Andover, NH	Andover, NH
06/06	Kurt Coy Zwicker	Andover, NH	Susan Jane Stetson	Andover, NH	Elkins, NH
06/07	Bernard L. Cushing, II	Andover, NH	Amy Elizabeth Bates	Andover, NH	New London, NH
06/21	Robert Donald French	Andover, NH	Buffie Ann Sanville	Andover, NH	Canaan, NH
06/21	Andy Prokosch	Sanbornton, NH	Susan Elizabeth Schnare	Andover, NH	East Andover, NH
06/24	Matthew Peter Turmelle	Belton, TX	Tracy Lynn McDonald	Andover, NH	New London, NH
06/28	Mark Steven Huntoon	Andover, NH	Terri Lee Flaherty	Andover, NH	Andover, NH
07/12	Percy John Hill	East Andover, NH	Heather Melody Tillotson	East Andover, NH	East Andover, NH
07/14	Lewis Baker Marsh, III	Andover, NH	Cindy Dawn Rudd	Andover, NH	Franklin, NH
08/09	Gary James Cassidy	East Andover, NH	Gail Fitzpatrick	East Andover, NH	East Andover, NH
10/04	Todd Chandler Steadman	Brighton, MA	Hope Coppinger	Brighton, MA	Andover, NH
10/11	David B. Pettine	Andover, NH	Elizabeth Anne Pellerin	Andover, NH	New London, NH
11/09	Todd Lewis Shatswell	So. Royalton, VT	Michelle Lee Ethier	East Andover, NH	Plymouth, NH
11/12	David A. Brownell	Andover, NH	Sarah Frailey McLellan	Quechee, VT	Lebanon, NH

DEATHS REGISTERED IN ANDOVER, NEW HAMPSHIRE

Date	Name	Place of Death	Father's Name	Mother's Name (Maiden)
02/05	George William Newton	East Andover, NH	Lee M. Newton	Mildred A. Meek
02/18	Dawn S. Gagne	Andover, NH	Allan C. Minery, Jr.	Sandra Fossett
02/18	Roland J. Gagne, Jr.	Andover, NH	Roland J. Gagne, Sr.	Cheryl Hurd
04/03	Dorothy S. Schnare	Andover, NH	Fred Smith	Lavina Eastman
06/12	Clarence Arthur Cooke	Manchester, NH	Charles Cooke	Charlotte Cantor
06/16	Mary Ann Keyser	Andover, NH	Frederick Radwanski	Caroline Krok
06/24	Nickolas Archondis	Andover, NH	Stavos Archondis	Frenda Nolte
09/19	Louis J. Whiting	Franklin, NH	James Whiting	Fanny Lombard
09/29	Melvin Eugene Veinot	Andover, NH	Charles A. Veinot	Flo L. Bolivar
10/02	William W. Richards	Andover, NH	Marshall Richards	Addie Burton
10/23	Karin Fredricka Forsberg	Lebanon, NH	Carl Axel Soderstrom	Emma Vickstrom
11/04	Sylvia June Sleeper	Lebanon, NH	Wellington Sprague Reed, Jr.	Eva Mae Frazier
11/18	Clarence Lester Keyser	Boscawen, NH	Bud Keyser	Mabel Keniston
11/22	John Junior Ireland	Franklin, NH	John B. Ireland	Rosie Ferguson
12/23	Leo B. Scrivens	Concord, NH	Benjamin Scrivens	Alice McGarry
12/23	Jared Alex French	Lebanon, NH	Robert Donald French	Buffie Ann Sanville

Art by Alicia Shedd, Grade 7



Drawing by Kayla Hartwell, Grade 8

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